Form **990-PF**

Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements.

OMB No. 1545-0052

Department of the Treasury Internal Revenue Service

| For | aler | ndar year 2012 or tax year beginning OC'L | 1, 2012 | , and ending | SEP 30, 2013 | |
|---------------------------|----------|--|---------------------------------------|-----------------------------------|--|---|
| Nar | ne of | foundation | | | A Employer identification | n number |
| | | EDNA MCCONNELL CLARK F | | | 23-7047034 | |
| | | and street (or P.O. box number if mail is not delivered to street | <i>'</i> | Room/suite | B Telephone number | 0100 |
| _ | | MADISON AVENUE, 10TH F | LOOR | | _ | 9100 |
| | | own, state, and ZIP code YORK, NY 10017 | | | C If exemption application is p | pending, check here |
| G | heck | call that apply: Initial return | Initial return of a fo | ormer public charity | D 1. Foreign organizations | s, check here |
| | | Final return | Amended return | | 2 | |
| | | Address change | Name change | | 2. Foreign organizations me check here and attach co | omputation test, |
| H C | _ | type of organization: X Section 501(c)(3) ex | | | E If private foundation sta | |
| \bot | | | Other taxable private founda | | under section 507(b)(1 |)(A), check here |
| | | · | ng method: L Cash | Accrual | F If the foundation is in a | |
| | | | ther (specify) AVERAG | | under section 507(b)(1 |)(B), check here …►L |
| D | | 965,338,606. (Part I, colu | ı | | | (d) Distance |
| Pa | rt I | (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).) | (a) Revenue and expenses per books | (b) Net investment income | (c) Adjusted net income | (d) Disbursements for charitable purposes (cash basis only) |
| | 1 | Contributions, gifts, grants, etc., received | 8,462,163. | | N/A | |
| | 2 | Check Lift if the foundation is not required to attach Sch. B Interest on savings and temporary cash investments | | | | |
| | 4 | Dividends and interest from securities | 3,272,587. | 801,548. | | |
| | - | Gross rents | 3727273071 | 002/0101 | | |
| | | Net rental income or (loss) | | | | |
| • | | Net gain or (loss) from sale of assets not on line 10 | 33,091,239. | | | |
| nue | b | Gross sales price for all assets on line 6a 94,400,876. | | | | |
| Revenue | 7 | Capital gain net income (from Part IV, line 2) | | 27,138,118. | | |
| ď | 8 | Net short-term capital gain | | | | |
| | 9 | Income modifications | | | | |
| | 10a | Gross sales less returns and allowances | | | | |
| | | Less: Cost of goods sold | | | | |
| | | Gross profit or (loss) | | F 00F 000 | | G |
| | | Other income | 44 025 000 | 5,207,289. | | STATEMENT 1 |
| | 12 | 3 | 946,163. | 33,146,955. 62,333. | | 883,830. |
| | 13 14 | Compensation of officers, directors, trustees, etc. Other employee salaries and wages | 3,814,894. | | | 3,780,286. |
| | | Pension plans, employee benefits | 1,242,660. | 38,122. | | 1,204,538. |
| es | | Legal fees STMT 2 | 213,775. | 23,766. | | 190,009. |
| ens | | Accounting fees STMT 3 | 72,000. | - | | 54,000. |
| Α̈́ | C | Other professional fees STMT 4 | 5,025,345. | 4,122,560. | | 902,785. |
| Ne Ve | 17 | Interest | | - | | |
| and Administrative Expens | 18 | Taxes STMT 5 | 401,174. | 0. | | 0. |
| nist | 19 | Depreciation and depletion | 336,298. | 0. | | |
| ä | 20 | Occupancy | 855,908. | 39,584. | | 816,324. |
| Ă | 21 | , | 366,693. | 6,104. | | 360,589. |
| au | | • | 37,672. | 138. | | 37,534. |
| Operating | | Other expenses STMT 6 | 389,458. | 14,739. | | 374,719. |
| жat | 24 | Total operating and administrative | 12 702 040 | 4 2E0 0E4 | | 0 604 614 |
| ŏ | O.E. | expenses. Add lines 13 through 23 | 13,702,040. | 4,359,954. | | 8,604,614. 43,155,001. |
| | | Contributions, gifts, grants paid | ±1,410,430• | | | 43,133,001. |
| | 26 | Add lines 24 and 25 | 54,920,476. | 4,359,954. | | 51,759,615. |
| | 27 | Subtract line 26 from line 12: | J 1 1 2 2 0 1 1 1 0 0 | 1,000,004. | | 31,133,013. |
| | | Excess of revenue over expenses and disbursements | -10,094,487. | | | |
| | | Net investment income (if negative, enter -0-) | , , | 28,787,001. | | |
| | | Adjusted net income (if pegative enter -0-) | | | N/A | |

| For | m 99 | 0-PF (2012) THE EDNA MCCONNELL CLAR | K FOUNDATION | 23- | 7047034 Page 2 |
|-----------------------------|-------|---|-------------------|--------------------------|-----------------------|
| | | Balance Sheets Attached schedules and amounts in the description | Beginning of year | End o | of year |
| Р | art | column should be for end-of-year amounts only. | (a) Book Value | (b) Book Value | (c) Fair Market Value |
| | 1 | Cash - non-interest-bearing | | | |
| | 2 | Savings and temporary cash investments | 28,926,497. | 40,916,966. | 40,916,966. |
| | 3 | Accounts receivable ► | | | |
| | | Less: allowance for doubtful accounts ▶ | | | |
| | 4 | Pledges receivable ► | | | |
| | | Less: allowance for doubtful accounts | | | |
| | | Grants receivable | | | |
| | 6 | Receivables due from officers, directors, trustees, and other | | | |
| | | disqualified persons | | | |
| | 7 | Other notes and loans receivable | | | |
| | | Less: allowance for doubtful accounts | | | |
| Assets | | Inventories for sale or use | | | |
| Ass | | Prepaid expenses and deferred charges | 21 150 112 | 22 /52 021 | 32,452,931. |
| • | | Investments - U.S. and state government obligations STMT 7 | 193 502 900 | 561 620 093 | 561,620,083. |
| | | Investments - corporate stock STMT 8 | 403,302,000. | 301,020,003. | 301,020,003. |
| | | Investments - corporate bonds | | | |
| | '' | Investments - land, buildings, and equipment: basis Less: accumulated depreciation | | | |
| | 12 | Investments - mortgage loans | | | |
| | 13 | Investments - other STMT 9 | 316 893 967 | 317 419 114. | 317,419,114. |
| | 14 | Land, buildings, and equipment: basis ► 3,307,926. | 0_0/000/00/ | 0_,,, | 02//22//22 |
| | ` ` | Less: accumulated depreciation STMT 10 ► 704,492. | 802,972. | 2,603,434. | 2,603,434. |
| | 15 | Other assets (describ STATEMENT 11) | 10,371,706. | | 10,326,078. |
| | | | | | |
| | 16 | Total assets (to be completed by all filers) | | 965,338,606. | |
| | 17 | Accounts payable and accrued expenses | | 1,865,413. | |
| | | Grants payable | 6,682,340. | 5,585,718. | |
| Se | | Deferred revenue | | | |
| Liabilities | 20 | Loans from officers, directors, trustees, and other disqualified persons | | | |
| jab | 21 | Mortgages and other notes payable | | | |
| _ | 22 | Other liabilities (describe \blacktriangleright STATEMENT 12) | 3,457,178. | 5,472,071. | |
| | | | 10 060 040 | 10 000 000 | |
| _ | 23 | Total liabilities (add lines 17 through 22) | 10,868,240. | 12,923,202. | |
| | | Foundations that follow SFAS 117, check here | | | |
| S | | and complete lines 24 through 26 and lines 30 and 31. | 062 600 145 | 051 015 404 | |
| nce | | Unrestricted | 82,000. | 951,915,404. 500,000. | |
| ala | | Temporarily restricted | 04,000. | 500,000. | _ |
| D B | 20 | Permanently restricted Foundations that do not follow SFAS 117, check here | | | - |
| Net Assets or Fund Balances | | and complete lines 27 through 31. | | | |
| ō | 27 | Capital stock, trust principal, or current funds | | | |
| ets | | Paid-in or capital surplus, or land, bldg., and equipment fund | | | _ |
| Ass | | Retained earnings, accumulated income, endowment, or other funds | | | 1 |
| et | | Total net assets or fund balances | 863,780,145. | 952,415,404. | _ |
| _ | | | | | |
| | 31 | Total liabilities and net assets/fund balances | 874,648,385. | 965,338,606. | |
| P | art | Analysis of Changes in Net Assets or Fund B | alances | | |
| 1 | Total | net assets or fund balances at beginning of year - Part II, column (a), line | 30 | | |
| | | st agree with end-of-year figure reported on prior year's return) | | 1 | 863,780,145. |
| 2 | Ente | amount from Part I, line 27a | | 2 | -10,094,487. |
| 3 | Othe | r increases not included in line 2 (itemize) UNREALIZED | GAIN ON INVES | TMENTS 3 | 100,744,639. |
| 4 | Add | ines 1, 2, and 3 | | 4 ATEMENT 13 5 | , , - |
| 5 | Decr | 2,014,893. | | | |

952,415,404. Form **990-PF** (2012)

6

6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30.....

| Part I | V Capital Gains a | and Losses for Tax on Ir | nvestmen | t Income | | | | | | |
|-------------|---|--|-------------------|--------------------------------------|---------------|-----------------------------|-----------------------|---------------|-------------------------------|----------------------------------|
| | | ibe the kind(s) of property sold (e.g rehouse; or common stock, 200 sha | | | (p) H | How ac - Purcl - Dona | quired hase | | acquired lay, yr.) | (d) Date sold (mo., day, yr.) |
| 1a | <u> </u> | , | , | | _ D | - Dolla | 111011 | | | |
| | SEE ATTACHED | STATEMENTS | | | | | | | | |
| С | | | | | | | | | | |
| d | | | | | | | | | | |
| е | | | | | Ц, | | | | | |
| (| e) Gross sales price | (f) Depreciation allowed (or allowable) | | st or other basis expense of sale | | | | | lain or (loss s (f) minus | |
| a | | | | | | | | | | |
| b | | | | | | | | | | |
| С | | | | | | | | | | |
| <u>d</u> | | | | | | | | | | 7 120 110 |
| Com | nlate only for assets showing | g gain in column (h) and owned by | the foundation | on 12/21/60 | \dashv | | - | I) Coino (C | | 17,138,118. |
| | piete only for assets showing | (j) Adjusted basis | | cess of col. (i) | | | | l. (k), but ı | Col. (h) gain not less tha | n -0-) or |
| (i) | F.M.V. as of 12/31/69 | as of 12/31/69 | | col. (j), if any | | | | Losses | (from col. (| (h)) |
| <u>a</u> | | | | | | | | | | |
| b | | | | | | | | | | |
| С | | | | | | | | | | |
| <u>d</u> | | | | | | | | | | 7 120 110 |
| e | | | | | $\overline{}$ | | | | | 7,138,118. |
| 2 Canita | al gain net income or (net cap | If gain, also enter | r in Part I, line | 7 7 | $\mid \mid$ | 2 | | | 2 | 7,138,118. |
| - | , . | ` | | | · | | | | | 7,130,110. |
| | nort-term capital gain or (loss n, also enter in Part I, line 8, c | s) as defined in sections 1222(5) ar column (c). | 10 (6): | | ٦١ | | | | | |
| If (los | s), enter -0- in Part I, line 8 | | | | <u>.</u> | 3 | | | N/A | L |
| Part \ | Qualification Ur | nder Section 4940(e) for | Reduced | l Tax on Net | Inv | estm | nent Ind | come | | |
| (For option | onal use by domestic private | foundations subject to the section 4 | 4940(a) tax or | net investment in | come | e.) | | | | |
| If section | 4940(d)(2) applies, leave thi | is part blank. | | | | | | | | |
| Was the f | foundation liable for the section | on 4942 tax on the distributable am | nount of any v | ear in the hase ner | choir | | | | | Yes X No |
| | | fy under section 4940(e). Do not co | | · | 1001 | | | | | 100 110 |
| | | ach column for each year; see the in | | | ntries | S. | | | | |
| | (a) Base period years | (b) | | | (c) | | | | Distrib | (d) bution ratio |
| Calend | lar year (or tax year beginnin | | | Net value of no | | | | | (col. (b) div | vided by col. (c)) |
| | 2011 | | 3,125. | 8 | 43 | ,5/ | 8,313 | 5 • | | .072813 |
| | 2010 | | 4,529. 7,343. | | | | 1,116 7,836 | | | .055802 |
| | 2009 | | 6,800. | | | | $\frac{7,030}{8,593}$ | | | .045450 |
| | 2007 | | 7,977. | 8 | 89 | , 77 | $\frac{6,717}{6,717}$ | 7. | | .049190 |
| | | | , - | | | <u> </u> | , | | | |
| 2 Total | of line 1, column (d) | | | | | | | . 2 | | .271883 |
| | = | year base period - divide the total o | | - | - | | | | | |
| the fo | undation has been in existen | ce if less than 5 years | | | | | | . 3 | | .054377 |
| 4 5-4 | Alexandra de la composição | 1 Doub V | Co. F | | | | | ١, | 。, | 0 556 507 |
| 4 Enter | the net value of noncharitable | e-use assets for 2012 from Part X, | line 5 | | | | | . 4 | 69 | 9,556,587. |
| 5 Multir | aly line 4 by line 3 | | | | | | | 5 | 4 | 8,915,189. |
| • Maray | ny iino 4 by iino o | | | | | | | . • | <u> </u> | 0,313,103. |
| 6 Enter | 1% of net investment income | e (1% of Part I, line 27b) | | | | | | 6 | | 287,870. |
| | | , | | | | | | | | |
| 7 Add li | nes 5 and 6 | | | | | | | . 7 | 4 | 9,203,059. |
| 0 Enta- | qualifying distributions from | Part VII line 4 | | | | | | 8 | | 3,896,375. |
| | | Part XII, line 4 | | | | | | <u> </u> | | 5,090,313. |
| | 8 is equal to or greater than in Part VI instructions. | line 7, check the box in Part VI, line | ib, and comp | nete that part usin | y a 15 | 7₀ ıax r | ate. | | | |

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|---|--|----------|----------|------------|--------|
| | rt VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 49 | 148 - se | e instru | ıctio | ns) |
| 1a | Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1. | | | | |
| | Date of ruling or determination letter: (attach copy of letter if necessary-see instructions) | | | | |
| b | Domestic foundations that meet the section 4940(e) requirements in Part V, check here X and enter 1% | 1 | 28 | 7,8 | 70. |
| | of Part I, line 27b | | | | |
| C | All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b). | | | | |
| 2 | Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) | 2 | | | 0. |
| 3 | Add lines 1 and 2 | 3 | 28 | 7,8 | 70. |
| 4 | Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) | 4 | | | 0. |
| 5 | Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0- | 5 | 28 | 7,8 | 70. |
| 6 | Credits/Payments: | | | | |
| | 2012 estimated tax payments and 2011 overpayment credited to 2012 | | | | |
| | Exempt foreign organizations - tax withheld at source | | | | |
| | Tax paid with application for extension of time to file (Form 8868) 6c 6c | | | | |
| | Backup withholding erroneously withheld 6d | | | | |
| | Total credits and payments. Add lines 6a through 6d | 7 | 32 | <u>3,3</u> | 98. |
| | Enter any penalty for underpayment of estimated tax. Check here X if Form 2220 is attached | 8 | | | |
| | Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed | 9 | | | |
| | Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid | 10 | 3 | 5,5 | 28. |
| | Enter the amount of line 10 to be: Credited to 2013 estimated tax ▶ 35,528 • Refunded ▶ | 11 | | | 0. |
| | rt VII-A Statements Regarding Activities | | | 1/ | |
| 1a | During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in the state of the sta | | | res | No |
| | any political campaign? | | | | X |
| b | Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)? | | 1b | | X |
| | If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published | d or | | | |
| | distributed by the foundation in connection with the activities. | | | | 37 |
| | Did the foundation file Form 1120-POL for this year? | | 1c | | X |
| a | Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: | | | | |
| | (1) On the foundation. \blacktriangleright \$ 0 • (2) On foundation managers. \blacktriangleright \$ 0 • | | | | |
| е | Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation | | | | |
| 0 | managers. \(\bigs \) \(\bigs \) \(\bigs \) \(Has the foundation engaged in any activities that have not previously been reported to the IRS? | | 2 | | х |
| 2 | | | 2 | | |
| 9 | If "Yes," attach a detailed description of the activities. Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or | | | | |
| J | bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes | | 3 | | Х |
| 42 | Did the foundation have unrelated business gross income of \$1,000 or more during the year? | | | | X |
| | If III/ca II had it filed a townstown and Farm 000 T for this year | NT / 7A | 4b | | |
| | Was there a liquidation, termination, dissolution, or substantial contraction during the year? | | | | Х |
| ٠ | If "Yes," attach the statement required by General Instruction T. | | | | |
| 6 | Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: | | | | |
| • | By language in the governing instrument, or | | | | |
| | By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state | aw | | | |
| | remain in the governing instrument? | | 6 | Х | |
| 7 | Did the foundation have at least \$5,000 in assets at any time during the year? | | | Х | |
| | If "Yes," complete Part II, col. (c), and Part XV. | | | | |
| 8a | Enter the states to which the foundation reports or with which it is registered (see instructions) | | | | |
| | DE, NY, CA | | | | |
| b | If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) | | _ | | |
| | of each state as required by General Instruction G? If "No," attach explanation | | 8b | Х | |
| 9 | Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calen | | | | |
| | year 2012 or the taxable year beginning in 2012 (see instructions for Part XIV)? If "Yes," complete Part XIV | | 9 | | Х |
| 10 Did any persons become substantial contributors during the tax year? If "Yes " attach a schedule listing their names and addresses | | | | | Х |

| | 1 990-PF (2012) THE EDNA MCCONNELL CLARK FOUNDATION 23 - 704 | <u>/034</u> | | Page 8 |
|----|--|-------------|-----|--------|
| | art VII-A Statements Regarding Activities (continued) | | | |
| 11 | At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of | | | |
| | section 512(b)(13)? If "Yes," attach schedule (see instructions) | 11 | | X |
| 12 | Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? | | | |
| | If "Yes," attach statement (see instructions) | | | Х |
| 13 | Did the foundation comply with the public inspection requirements for its annual returns and exemption application? | 13 | X | |
| | Website address ► WWW • EMCF • ORG | | | |
| 14 | The books are in care of ► RALPH STEFANO Telephone no. ► (212) | 551 | | |
| | Located at ►415 MADISON AVE, 10TH FL, NEW YORK, NY ZIP+4 ►10 | 017 | -79 | 49 |
| 15 | Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here | | | |
| | and enter the amount of tax-exempt interest received or accrued during the year b 15 | N | /A | |
| 16 | At any time during calendar year 2012, did the foundation have an interest in or a signature or other authority over a bank, | | Yes | No |
| | securities, or other financial account in a foreign country? | 16 | | Х |
| | See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign | | | |
| | country > | | | |
| Pa | art VII-B Statements Regarding Activities for Which Form 4720 May Be Required | | | |
| | File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. | | Yes | No |
| 18 | a During the year did the foundation (either directly or indirectly): | | | |
| | (1) Engage in the sale or exchange, or leasing of property with a disqualified person? | | | |
| | (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) | | | |
| | a disqualified person? | | | |
| | (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? | | | |
| | (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? | | | |
| | (5) Transfer any income or assets to a disqualified person (or make any of either available | | | |
| | for the benefit or use of a disqualified person)? $oxed{oxed}$ Yes $oxed{f X}$ No | | | |
| | (6) Agree to pay money or property to a government official? (Exception. Check "No" | | | |
| | if the foundation agreed to make a grant to or to employ the official for a period after | | | |
| | termination of government service, if terminating within 90 days.) | | | |
| t | If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations | | | |
| | section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? | 1b | | Х |
| | Organizations relying on a current notice regarding disaster assistance check here | | | |
| (| Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected | | | |
| | before the first day of the tax year beginning in 2012? | 1c | | Х |
| 2 | Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation | | | |
| | defined in section 4942(j)(3) or 4942(j)(5)): | | | |
| á | At the end of tax year 2012, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning | | | |
| | before 2012? $oxed{	extstyle Yes X No}$ | | | |
| | If "Yes," list the years \blacktriangleright | | | |
| t | Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect | | | |
| | valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach | | | |
| | statement - see instructions.) N/A | 2b | | |
| (| If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. | | | |
| |) | | | |
| 38 | a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time | | | |
| | during the year? Yes X No | | | |
| t | o If "Yes," did it have excess business holdings in 2012 as a result of (1) any purchase by the foundation or disqualified persons after | | | |
| | May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose | | | |
| | of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, | | | |
| | Form 4720, to determine if the foundation had excess business holdings in 2012.) N/A | 3b | | |
| 48 | a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? | 4a | | Х |
| | Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that | | | |
| | had not been removed from jeopardy before the first day of the tax year beginning in 2012? | 4b | | Х |

| Part VII-B | Statements Regarding Activities for Which I | Form 4720 May Be | Required (contin | nued) | | | |
|-------------------|---|--|-----------------------------|----------------|---|--|-------------------------|
| | year did the foundation pay or incur any amount to: | | | | | | |
| (1) Carry (| on propaganda, or otherwise attempt to influence legislation (sectio | n 4945(e))? | L | es X | No | | |
| (2) Influer | nce the outcome of any specific public election (see section 4955); o | or to carry on, directly or indi | | | | | |
| any vo | ter registration drive? | | Ч | 'es X | No | | |
| (3) Provid | e a grant to an individual for travel, study, or other similar purposes | 3? | L | es X | No | | |
| (4) Provid | e a grant to an organization other than a charitable, etc., organization | on described in section | | | | | |
| | (1), (2), or (3), or section 4940(d)(2)? | | | es | No | | |
| | e for any purpose other than religious, charitable, scientific, literary | | | | | | |
| | evention of cruelty to children or animals? | | | 'es X | No | | |
| | ver is "Yes" to $5a(1)$ -(5), did any of the transactions fail to qualify un | | | | | | |
| | 4945 or in a current notice regarding disaster assistance (see instru | | | | | 5b | X |
| | ons relying on a current notice regarding disaster assistance check l | | | > l | | | |
| c If the answ | er is "Yes" to question 5a(4), does the foundation claim exemption | from the tax because it maint | | . — | | | |
| expenditure | e responsibility for the grant? SEE STATEMENT 16 | | | 'es ∟ | No | | |
| | ttach the statement required by Regulations section 53.494 | | | | | | |
| | ndation, during the year, receive any funds, directly or indirectly, to | | | . 37 | | | |
| a personal | benefit contract? | | Y | es 🔼 | No | | 37 |
| | ndation, during the year, pay premiums, directly or indirectly, on a | personal benefit contract? | | | | 6b | X |
| | 6b, file Form 8870. | -lltt | | , V | | | |
| | e during the tax year, was the foundation a party to a prohibited tax | | | | | 7b | |
| | I the foundation receive any proceeds or have any net income attrib Information About Officers, Directors, Trust | | | | .д | 70 | |
| Part VIII | Paid Employees, and Contractors | ees, roundation wie | anagers, mgm | ıy | | | |
| 1 List all office | cers, directors, trustees, foundation managers and their | compensation. | | | | | |
| | | (b) Title, and average | (c) Compensation | (d) Cont | ributions to | (e | Expense count, other |
| | (a) Name and address | hours per week devoted to position | (If not paid, enter -0-) | and c | benefit plans leferred ensation | acc | llowances |
| SEE STA | rement 17 | · | <u> </u> | 1 | | | |
| | | | | | | | |
| | | | 946,163 | 142, | 648. | | 0. |
| | | | | | | | |
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| | | | | | | | |
| | | | | | | <u> </u> | |
| 2 Compensa | tion of five highest-paid employees (other than those inc | , | , enter "NONE." | (d) cont | ributions to | T /- | 1 Evpapas |
| (a) Nar | ne and address of each employee paid more than \$50,000 | (b) Title, and average hours per week | (c) Compensation | employee | ributions to benefit plans leferred | acc | Expense count, other |
| ~== ~== | TT: (T) (T) | devoted to position | , , | comp | ensation | al | llowances |
| SEE STA | FEMENT 18 | | | 246 | 111 | | ^ |
| | | | 1,440,666 | .246, | 111. | — | 0. |
| | | | | | | | |
| | | | 1 | | | <u> </u> | |
| | | | | | | | |
| | | | 1 | - | | | |
| | | | | | | | |
| | | | 1 | | | | |
| | | | | | | | |
| Total number o | f other employees paid over \$50,000 | | 1 | | | Ь | 30 |
| I ULAI HUHHUUI U | . oaioi oiiipioyoos paia ovoi woo,000 | | | | | | 20 |

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued) Part VIII

| 3 Five highest-paid independent contractors for professional services. If none, enter | "NONE." | |
|---|--|------------------|
| (a) Name and address of each person paid more than \$50,000 | (b) Type of service | (c) Compensation |
| INVESTURE - 126 GARRETT STREET , | | |
| CHARLOTTESVILLE , VA 22902 | INVESTMENT MGMT | 4,116,560. |
| MDRC - 16 EAST 34TH STREET, 19TH FL, NEW | | |
| YORK, NY 10016 | GRANTEE EVALUATI | ON 1,927,730. |
| LFA GROUP | | |
| 170 CAPP STREET, SAN FRANCISCO, CA 94110 | GRANTEE CONSULTI | NG 1,307,000. |
| LWP, LLC - 790 BOYLSTON STREET, SUITE 16H , | | |
| BOSTON, MA 02199 | GRANTEE CONSULTI | NG 950,000. |
| BRIDGESPAN GROUP - 535 BOYLSTON STREET, 10TH | | F.CO 000 |
| FLOOR, BOSTON, MA 02116 | GRANTEE CONSULTI | |
| Total number of others receiving over \$50,000 for professional services. | | ▶ 16 |
| Part IX-A Summary of Direct Charitable Activities | | |
| List the foundation's four largest direct charitable activities during the tax year. Include relevant statist number of organizations and other beneficiaries served, conferences convened, research papers produ | tical information such as the uced, etc. | Expenses * |
| 1 | | |
| | | |
| SEE STATEMENT 14 | | 242,112. |
| 2 | | |
| GDD GDD DDVDVD 15 | | 6 666 601 |
| SEE STATEMENT 15 | | 6,666,681. |
| 3 | | |
| | | |
| <u>, </u> | | |
| 4 | | |
| | | |
| Part IX-B Summary of Program-Related Investments | | |
| Describe the two largest program-related investments made by the foundation during the tax year on l | lines 1 and 2. | Amount |
| 1 | | |
| ' | | |
| | | |
| 2 | | |
| - | | |
| | | |
| All other program-related investments. See instructions. | | |
| 3 NONE | | |
| | | |
| | | 0. |
| Total Add lines 1 through 3 | • | 0. |

^{*}THE DIRECT CHARITABLE ACTIVITY EXPENSES ARE REPORTED ON PART I, LINE 25. ALSO, SEE PAGE 6 OF STATEMENT 19.

Page 8

| P | art X Minimum Investment Return (All domestic foundations must complete | e this part. Foreign four | dations | , see instructions.) |
|----|---|----------------------------|-------------|----------------------|
| 1 | Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purpose | es: | | |
| а | Average monthly fair market value of securities | | 1a | 905,715,178. |
| | Average of monthly cash balances | | 1b | 7,540,240. |
| C | Fair market value of all other assets | | 1c | |
| d | Total (add lines 1a, b, and c) | | 1d | 913,255,418. |
| | Reduction claimed for blockage or other factors reported on lines 1a and | | | |
| | 1c (attach detailed explanation) 1e | 0. | | |
| 2 | Acquisition indebtedness applicable to line 1 assets | | 2 | 0. |
| 3 | Subtract line 2 from line 1d | | 3 | 913,255,418. |
| 4 | Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instruction | ns)[| 4 | 13,698,831. |
| 5 | Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4 | | 5 | 899,556,587. |
| 6 | Minimum investment return. Enter 5% of line 5 | | 6 | 44,977,829. |
| P | art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private foreign organizations check here and do not complete this part.) | e operating foundations an | d certain | |
| 1 | Minimum investment return from Part X, line 6 | | 1 | 44,977,829. |
| 2a | Tax on investment income for 2012 from Part VI, line 5 | 287,870. | | |
| b | Income tax for 2012. (This does not include the tax from Part VI.)2b | | | |
| C | Add lines 2a and 2b | | 2c | 287,870. |
| 3 | Distributable amount before adjustments. Subtract line 2c from line 1 | | 3 | 44,689,959. |
| 4 | Recoveries of amounts treated as qualifying distributions | | 4 | 0. |
| 5 | Add lines 3 and 4 | | 5 | 44,689,959. |
| 6 | Deduction from distributable amount (see instructions) | | 6 | 0. |
| 7 | Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1 | | 7 | 44,689,959. |
| = | art XII Qualifying Distributions (see instructions) | 1 | | |
| 1 | Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes: | | 4. | 51 750 <i>6</i> 15 |
| | Expenses, contributions, gifts, etc total from Part I, column (d), line 26 | | 1a | 51,759,615. 0. |
| | Program-related investments - total from Part IX-B | | 1b 2 | 2,136,760. |
| | Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purpos | ses | 2 | 2,130,700. |
| 3 | Amounts set aside for specific charitable projects that satisfy the: | | 0.0 | |
| a | Suitability test (prior IRS approval required) | | 3a | |
| | Cash distribution test (attach the required schedule) | | 3b | F2 006 27F |
| 4 | Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line | t 4 | 4 | 53,896,375. |
| 5 | Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b | | 5 | 287,870. |
| 6 | Adjusted qualifying distributions. Subtract line 5 from line 4 | | 6 | 53,608,505. |
| | Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating 4940(e) reduction of tax in those years. | | ualifies fo | or the section |

Page 9

Part XIII Undistributed Income (see instructions)

| | (a) Corpus | (b) Years prior to 2011 | (c) 2011 | (d) 2012 |
|---|----------------------|----------------------------|-------------|---------------------|
| 1 Distributable amount for 2012 from Part XI, | 00,600 | | 2311 | |
| line 7 | | | | 44,689,959. |
| 2 Undistributed income, if any, as of the end of 2012: | | | | |
| a Enter amount for 2011 only | | | 0. | |
| b Total for prior years: | | | | |
| | | 0. | | |
| 3 Excess distributions carryover, if any, to 2012: | | | | |
| a From 2007 878,886. | | | | |
| b From 2008 | | | | |
| cFrom 2009 410,431. | | | | |
| dFrom 2010 5,636,717. | | | | |
| eFrom 2011 13,919,243. | | | | |
| f Total of lines 3a through e | 20,845,277. | | | |
| 4 Qualifying distributions for 2012 from | | | | |
| Part XII, line 4: \triangleright \$ 53,896,375. | | | | |
| a Applied to 2011, but not more than line 2a | | | 0. | |
| b Applied to undistributed income of prior | | | | |
| years (Election required - see instructions) | | 0. | | |
| c Treated as distributions out of corpus | | | | |
| (Election required - see instructions) | 0. | | | |
| d Applied to 2012 distributable amount | | | | 44,689,959. |
| e Remaining amount distributed out of corpus | 9,206,416. | | | |
| 5 Excess distributions carryover applied to 2012 | 0. | | | 0. |
| (If an amount appears in column (d), the same amount must be shown in column (a).) | | | | |
| 6 Enter the net total of each column as | | | | |
| indicated below: | | | | |
| a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5 | 30,051,693. | | | |
| b Prior years' undistributed income. Subtract | | | | |
| line 4b from line 2b | | 0. | | |
| c Enter the amount of prior years' | | | | |
| undistributed income for which a notice of | | | | |
| deficiency has been issued, or on which the section 4942(a) tax has been previously | | | | |
| assessed | | 0. | | |
| d Subtract line 6c from line 6b. Taxable | | | | |
| amount - see instructions | | 0. | | |
| e Undistributed income for 2011. Subtract line | | | | |
| 4a from line 2a. Taxable amount - see instr | | | 0. | |
| f Undistributed income for 2012. Subtract | | | | |
| lines 4d and 5 from line 1. This amount must | | | | |
| be distributed in 2013 | | | | 0. |
| 7 Amounts treated as distributions out of | | | | |
| corpus to satisfy requirements imposed by | | | | |
| section 170(b)(1)(F) or 4942(g)(3) | 82,000. | | | |
| 8 Excess distributions carryover from 2007 | | | | |
| not applied on line 5 or line 7 | 796,886. | | | |
| 9 Excess distributions carryover to 2013. | 00 150 00- | | | |
| Subtract lines 7 and 8 from line 6a | 29,172,807. | | | |
| 10 Analysis of line 9: | | | | |
| a Excess from 2008 | | | | |
| b Excess from 2009 410, 431. | | | | |
| c Excess from 2010 5,636,717. | | | | |
| dExcess from 2011 13,919,243. | | | | |
| e Excess from 2012 9, 206, 416. | | | | |

| Part XIV Private Operating Fo | oundations (see ins | structions and Part VII | -A, question 9) | N/A | |
|--|-------------------------------|----------------------------|----------------------------|---------------------------------------|--------------------|
| 1 a If the foundation has received a ruling or | r determination letter that | it is a private operating | | | |
| foundation, and the ruling is effective for | r 2012, enter the date of the | he ruling | | | |
| b Check box to indicate whether the found | | | · - | 4942(j)(3) or 49 | 942(j)(5) |
| 2 a Enter the lesser of the adjusted net | Tax year | | Prior 3 years | | |
| income from Part I or the minimum | (a) 2012 | (b) 2011 | (c) 2010 | (d) 2009 | (e) Total |
| investment return from Part X for | | | | | |
| each year listed | | | | | |
| b 85% of line 2a | | | | | |
| c Qualifying distributions from Part XII, | | | | | |
| line 4 for each year listed | | | | | |
| d Amounts included in line 2c not | | | | | |
| used directly for active conduct of | | | | | |
| exempt activities | | | | | |
| e Qualifying distributions made directly | | | | | |
| for active conduct of exempt activities. | | | | | |
| Subtract line 2d from line 2c | | | | | |
| 3 Complete 3a, b, or c for the | | | | | |
| alternative test relied upon: | | | | | |
| a "Assets" alternative test - enter: | | | | | |
| (1) Value of all assets | | | | | |
| (2) Value of assets qualifying under section 4942(j)(3)(B)(i) | | | | | |
| b "Endowment" alternative test - enter 2/3 of minimum investment return | | | | | |
| shown in Part X, line 6 for each year | | | | | |
| listed | | | | | |
| c "Support" alternative test - enter: | | | | | |
| (1) Total support other than gross | | | | | |
| investment income (interest, | | | | | |
| dividends, rents, payments on securities loans (section | | | | | |
| 512(a)(5)), or royalties) | | | | | |
| (2) Support from general public | | | | | |
| and 5 or more exempt | | | | | |
| organizations as provided in section 4942(j)(3)(B)(iii) | | | | | |
| (3) Largest amount of support from | | | | | |
| an exempt organization | | | | | |
| (4) Gross investment income | | | | | |
| Part XV Supplementary Info | rmation (Comple | te this part only | if the foundation | had \$5.000 or me | ore in assets |
| at any time during t | | | | . , | |
| 1 Information Regarding Foundatio | | - | | | |
| a List any managers of the foundation who | _ | han 2% of the total cont | ributions received by the | foundation before the clos | se of any tax |
| year (but only if they have contributed m | | | , | | , |
| NONE | | | | | |
| b List any managers of the foundation who | o own 10% or more of the | e stock of a corporation (| or an equally large portic | on of the ownership of a p | artnership or |
| other entity) of which the foundation has | | | (g - p | | |
| NONE | | | | | |
| 2 Information Regarding Contributi | on, Grant, Gift, Loan, | Scholarship, etc., Pr | ograms: | | |
| | nly makes contributions t | • • • • | _ | ot accept unsolicited requ | ests for funds. If |
| the foundation makes gifts, grants, etc. (| - | • | • | · · · · · · · · · · · · · · · · · · · | |
| a The name, address, and telephone number | ber or e-mail of the person | n to whom applications s | should be addressed: | | |
| OFFICE OF COMMUNICAT | | | | | |
| 415 MADISON AVENUE, | | | NY 10017 | | |
| b The form in which applications should b | | | | | |
| SEE INFORMATION ON T | | | | TEGY @ WWW. | EMCF.ORG |
| c Any submission deadlines: NONE | | | | | |
| | e cuch ac hy goographica | Largae charitable fields | kinds of institutions or a | other factors: | |
| d Any restrictions or limitations on awards | | | | | ап марес |

Form **990-PF** (2012)

GRANTS TO HELP BETTER THE LIVES OF PEOPLE IN LOW-INCOME COMMUNITIES.

Page 11

| Supplementary information | (continued) | | | |
|--|--|--------------------------------------|----------------------------------|------------|
| 3 Grants and Contributions Paid During the Ye | ar or Approved for Future | Payment | | |
| Recipient Name and address (home or business) | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution | Amount |
| a Paid during the year | or substantial contributor | recipient | | |
| a Falu duling the year | | | | |
| | | | | |
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| | | | | |
| SEE STATEMENT 19 | | | | 43 155 001 |
| | | | | 43,155,001 |
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| Tabel | | | <u> </u> | 42 155 001 |
| h Approved for future payment | | I | ▶ 3a | 43,155,001 |
| b Approved for future payment | | | | |
| | | | | |
| | | | | |
| | | | | |
| SEE STATEMENT 19 | | | | 27,319,366 |
| | | | | 27,313,300 |
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| | | | | |
| | | | | |
| Total | | | ▶ 3h | 27,319,366 |
| | | | | |

Part XVI-A Analysis of Income-Producing Activities

| Enter gross amounts unless otherwise indicated. | Unrelated | business income | | ded by section 512, 513, or 514 | (e) |
|---|------------------|-----------------|---------------|---------------------------------|-------------------|
| • | (a) | (b) | (C) Exclu- | (d) | Related or exempt |
| 1 Program service revenue: | Business code | Amount | sion code | Amount | function income |
| a | | | | | |
| b | | | | | |
| | | | | | |
| | | | | | |
| e | | | | | |
| f | | | | | |
| g Fees and contracts from government agencies | | | | | |
| 2 Membership dues and assessments | | | | | |
| 3 Interest on savings and temporary cash investments | | | | | |
| 4 Dividends and interest from securities | 531390 | 40,002. | 14 | 3,232,585. | |
| 5 Net rental income or (loss) from real estate: | | • | | | |
| a Debt-financed property | | | | | |
| b Not debt-financed property | | | | | |
| 6 Net rental income or (loss) from personal property | | | | | |
| 7 Other investment income | | | | | |
| 8 Gain or (loss) from sales of assets other than inventory | 523000 | 776,712. | 18 | 32,314,527. | |
| 9 Net income or (loss) from special events | | | | | |
| 10 Gross profit or (loss) from sales of inventory | | | | | |
| 11 Other revenue: | | | | | |
| a | | | | | |
| b | | | | | |
| | | | | | |
| d | | | | | |
| e | | | | | |
| 12 Subtotal. Add columns (b), (d), and (e) | | 816,714. | | 35,547,112. | 0. |
| 13 Total. Add line 12, columns (b), (d), and (e) | | | | | 36,363,826. |
| (See worksheet in line 13 instructions to verify calculations.) | | | | _ | |

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

| Line No. | Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of |
|--------------|---|
| lacktriangle | the foundation's exempt purposes (other than by providing funds for such purposes). |
| | NOT APPLICABLE |
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Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable **Exempt Organizations**

| | | <u> </u> | ii Lationo | | | | | | | |
|------|------------------------|---|-----------------------------|--------------------|-----------------------------------|------------------|---|----------------|---------------|-------|
| 1 | Did the | organization directly or indi | rectly engage in any (| of the followir | ng with any other organiza | tion described | in section 501(c) of | | Yes | No |
| | the Cod | le (other than section 501(c) |)(3) organizations) oı | r in section 52 | 27, relating to political orga | anizations? | | | | |
| а | Transfe | rs from the reporting founda | ation to a noncharital | ole exempt or | ganization of: | | | | | |
| | (1) Cas | sh | | | | | | 1a(1) | | X |
| | | | | | | | | | | X |
| b | | ansactions: | | | | | | | | |
| | (1) Sal | les of assets to a noncharita | ble exempt organizat | ion | | | | 1b(1) | | Х |
| | (2) Pu | rchases of assets from a no | ncharitable exempt o | rganization | | | | 1b(2) | | X |
| | | | | | | | | | | X |
| | | | | | | | | | | X |
| | (-1) 1101 | ane or loan quarantone | | | | | | 1b(5) | | X |
| | (6) Do | rformance of convices or me | mbarahin ar fundrais | ina colicitatio | | | | 10(0) | | X |
| | | | | | | | | | | X |
| | | | | | | | - fall and detailed a fall and de | | -4- | Λ |
| a | | | | | | | e fair market value of the goods, | | eis, | |
| | | | | | | nue in any trans | saction or sharing arrangement, | SHOW III | | |
| /a\. | ine no. | (d) the value of the goods, (b) Amount involved | | | e exempt organization | (d) p | | | | |
| (a)L | ine no. | (u) Amount involved | (C) Name of | | e exempt organization | (u) De | scription of transfers, transactions, and | snaring ar | angeme | nts |
| | | | | N/A | | | | | | |
| | | | | | | | | | | |
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| 2a | Is the fo | oundation directly or indirect | tly affiliated with, or r | elated to, one | or more tax-exempt orga | nizations descr | ibed | | | |
| | in section | on 501(c) of the Code (other | r than section 501(c) | (3)) or in sec | tion 527? | | | Yes | X | No |
| b | If "Yes," | complete the following sch | edule. | | | | | | | |
| | | (a) Name of org | janization | | (b) Type of organization | | (c) Description of relations | ship | | |
| | | N/A | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | der penalties of perjury, I declare I belief, it is true, correct, and cor | | | | | properer has any knowledge | ay the IRS o | liscuss t | this |
| Sig | gn 👢 | i beller, it is true, correct, and cor | riplete. Declaration of pre | eparer (outler tha | in taxpayer) is based on all into | mation of which | ret | urn with the | e prepar | er |
| He | re | | | | | | | X Yes | | No |
| | S | ignature of officer or trustee | } | | Date | Title | | | | |
| | | Print/Type preparer's na | ame | Preparer's s | ignature | Date | Check if PTIN | | | |
| | | | | | | | self- employed | | | |
| Pa | id | WAYNE HARD | ER | | | | | 0294 | | |
| Pr | epare | r Firm's name ► MCG | LADREY LL | P | | • | Firm's EIN ▶ 42-0 | 7143 | 25 | |
| Us | e Onl | у | | | | | | | | |
| | | Firm's address ▶ 1 | S. WACKER | DRIVE | , STE 800 | | | | | |
| | | CH | ICAGO, IL | 60606 | | | Phone no. 312- | 634- | 340 | 0 |
| | | | | | | | F: | orm 990 | - PF (| 2012) |

| | | ATION FOR | | |
|--|---|------------------------------|---|----------------------------------|
| THE EDNA MCCONNELL CLARK FOUNDATION | 23-7047 | <u>'034</u> P | AGE 1 | OF 4 |
| Part IV Capital Gains and Losses for Tax on Investment Income | | I/b) Harria a muima d | | |
| (a) List and describe the kind(s) of property sold, e.g., real estate 2-story brick warehouse; or common stock, 200 shs. MLC Co. | | P - Purchase D - Donation | (c) Date acquired (mo., day, yr.) | (d) Date sold (mo., day, yr.) |
| 1a PUBLICLY TRADED SECURITIES | | | | |
| b ADAMS STREET V, L.P. | | | | |
| c ADAMS STREET PARTNERSHIP FUND - 2002 I | | | | |
| | | Ь | | |
| | NON U.S. FU | | | |
| | | L | | |
| _ • | NON U.S. FU | | | |
| | | L | | |
| | NON U.S. FU | | | |
| | U.S. FUND, | | | |
| | DIRECT FUND | • | | |
| | NON U.S. FU | | | |
| | U.S. FUND, | | | |
| | DIRECT FUND | | | |
| | NON U.S. FU | | | |
| | or other basis ense of sale | | Gain or (loss) lus (f) minus (g) | |
| a | | | | -16,904. |
| b | | | | 423,353. |
| С | | | | 26,322. |
| d | | | (| 614,405. |
| e | | | | 49,069. |
| f | | | | 300,868. |
| g | | | | 71,064. |
| h | | | | 429,551. |
| i | | | | 109,610. |
| j | | | | 330,115. |
| k | | | | 27,182. |
| | | | | 176,045. |
| m e e e e e e e e e e e e e e e e e e e | | | | 551,605. |
| n | | | | -35,964. |
| 0 | 10 10 1 100 | | | 107,920. |
| | n 12/31/69 ss of col. (i) ol. (j), if any | Gains (excess of | ses (from col. (h)) of col. (h) gain over ot less than "-0-") | col. (k), |
| a | | | | -16,904. |
| b | | | | 423,353. |
| С | | | | 26,322. |
| d | | | (| 614,405. |
| e | | | | 49,069. |
| f | | | | 300,868. |
| g | | | | 71,064. |
| h | | | | 429,551. |
| i | | | | 109,610. |
| j | | | | 330,115. |
| k | | | | 27,182. |
| 1 | | | | 176,045. |
| m | | | | 551,605. |
| n | | | | -35,964. |
| 0 | | | : | 107,920. |
| 2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 | , } 2 | | | |

3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8

| | | | | | 990-PF, | |
|---------------------------------|---|--|-------------|------------------------------|---------------------------------------|-------------------------------|
| | LL CLARK FOUNDAT | | 23-70470 | 34 P | AGE 2 | OF 4 |
| | osses for Tax on Investment Income | | | | | |
| (a) List an 2-story t | d describe the kind(s) of property sol prick warehouse; or common stock, 2 | d, e.g., real estate, 00 shs. MLC Co. | | P - Purchase D - Donation | (c) Date acquired (mo., day, yr.) | (d) Date sold (mo., day, yr.) |
| 1a ADAMS STREET I | ARTNERSHIP FUND | - 2007 U.S. | FUND, L | | | |
| b BAUPOST VALUE | • | IV | | | | |
| c BRINSON PARTNE | | 9 PRIMARY F | | | | |
| d BRINSON PARTNE | | 0 PRIMARY F | | | | |
| e BRINSON PARTNE | | 1 PRIMARY F | | | | |
| f BRINSON PARTNE | | 2 PRIMARY F | | | | |
| g BRINSON PARTNE | | 2 SECONDARY | | | | |
| h BRINSON PARTNE | | 3 PRIMARY F | | | | |
| i BRINSON PARTNE | | 3 SECONDARY 4 PRIMARY F | | 1 | | |
| | PITAL INTERNATION | | | | | |
| | PITAL INTERNATION | | V, LP | | | |
| | PITAL INTERNATION | | | | | |
| | PITAL PRIVATE EQU | | | | | |
| | PITAL PRIVATE EQU | | • | | | |
| (e) Gross sales price | (f) Depreciation allowed (or allowable) | (g) Cost or other b | asis | (h) |) Gain or (loss) lus (f) minus (g) | |
| a | <u>'</u> | | | .,,, | .,, | 451,424. |
| b | | | | | | 778,249. |
| C | | | | | | 25,872. |
| d | | | | | | 192,093. |
| е | | | | | | 502,892. |
| f | | | | | | 473,047. |
| g | | | | | | 15,322. |
| h | | | | | | 199,672. |
| i | | | | | | 26,984. |
| j | | | | | | 364,782. |
| k | | | | | | 279,716. |
| | | | | | | 97,638. |
| m | | | | | | 191,589. 968,411. |
| 0 | | | | | | $\frac{300,411.}{143,212.}$ |
| | Ing gain in column (h) and owned by | <u>l</u> the foundation on 12/31/6 | 9 | (1) 00 | ses (from col. (h)) | 140,212. |
| | (j) Adjusted basis | (k) Excess of col. | | Gains (excess o | of col. (h) gain over | col. (k), |
| (i) F.M.V. as of 12/31/69 | as of 12/31/69 | over col. (j), if a | | but n | ot less than "-0-") | |
| a | | | | | | 451,424. |
| b | | | | | | 778,249. |
| С | | | | | | 25,872. |
| d | | | | | | 192,093. |
| е | | | | | | 502,892. |
| f | | | | | | 473,047. |
| g | | | | | | 15,322. |
| h | | | | | | 199,672. |
| <u>i</u> | | | | | | 26,984. |
| <u>J</u> | | | | | | 364,782. 279,716. |
| k | | | | | | <u>279,716.</u> 97,638. |
| <u></u> | | | | | | 191,589. |
| m n | | | | | | 968,411. |
| 0 | | | | | | $\frac{300,411}{143,212}$ |
| - | 1 | Ī | ı | | - / | , • |

| 3 | Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): |
|---|---|
| | If gain, also enter in Part I, line 8, column (c). |
| | If (loss), enter "-0-" in Part I, line 8 |
| | |

05-01-12 2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 }

| THE FOND MCCONNE | LL CLARK FOUNDAT | TON | CONTINUA 23-70470 | | 990-PF, | PART IV |
|-------------------------------|--|--|----------------------|------------------------------|--|-----------------|
| | osses for Tax on Investment Income | | 23 70470 | <u> </u> | AGE 5 | <u> </u> |
| | d describe the kind(s) of property sol | | | (b) How acquired | (c) Date acquired | (d) Date sold |
| 2-story b | rick warehouse; or common stock, 20 | 00 shs. MLC Co. | | P - Purchase D - Donation | (c) Date acquired (mo., day, yr.) | (mo., day, yr.) |
| 1a COMMONFUND CAP | PITAL PRIVATE EQU | ITY PARTNER | RS VII L. | | | |
| | PITAL VENTURE PAR | | | | | |
| | PITAL VENTURE PAR | | | | | |
| d COMMONFUND CAP | PITAL VENTURE PAR | TNERS VIII, | L.P. | | | |
| e ENDOWMENT VENT | URE PARTNERS V, | L.P. | | | | |
| f ENDOWMENT PRIV | ATE EQUITY PARTN | ERS IV, L.F | • | | | |
| g INVESTURE EVER | RGREEN FUND, LP | | | | | |
| h INVESTURE GLOE | BAL EQUITY FUND, | LP | | | | |
| i INVESTURE EMER | GING MARKETS FUN | D, LP | | | | |
| j TIFF PARTNERS | II, LLC | | | | | |
| k TIFF PARTNERS | III, LLC | | | | | |
| TIFF PARTNERS | IV, LLC | | | | | |
| m THE VARDE FUND | VIII, LP | | | | | |
| n THE VARDE FUND | IX, LP | | | | | |
| 0 HIGHFIELDS CAP | PITAL IV, LP | | | | | |
| (e) Gross sales price | (f) Depreciation allowed (or allowable) | (g) Cost or other plus expense of | | (h) (e) p |) Gain or (loss) lus (f) minus (g) | |
| a | | | | | | 391,394. |
| b | | | | | 1, | 880,530. |
| С | | | | | | 222,955. |
| d | | | | | | 166,679. |
| e | | | | | | 392,716. |
| f | | | | | | 815,754. |
| g | | | | | 1, | 566,286. |
| h | | | | | 8, | 780,120. |
| i | | | | | | 37,361. |
| j | | | | | | -36,226. |
| k | | | | | | 182,521. |
| 1 | | | | | | 375,719. |
| m | | | | | _ | 784,999. |
| n | | | | | | 851,752. |
| 0 | | | | | | 19,169. |
| Complete only for assets show | ing gain in column (h) and owned by | the foundation on 12/31/ | 69 | (I) Los | ses (from col. (h)) | |
| (i) F.M.V. as of 12/31/69 | (j) Adjusted basis as of 12/31/69 | (k) Excess of co over col. (j), if a | | Gains (excess of but n | of col. (h) gain over ot less than "-0-") | |
| a | | | | | | 391,394. |
| b | | | | | 1, | 880,530. |
| С | | | | | | 222,955. |
| d | | | | | | 166,679. |
| е | | | | | | 392,716. |
| f | | | | | | 815,754. |
| g | | | | | 1, | 566,286. |
| h | | | | | 8, | 780,120. |
| i | | | | | | 37,361. |
| j | | | | | | -36,226. |
| k | | | | | | 182,521. |
| I | | | | | | 375,719. |
| m | | | | | | 784,999. |
| n | | | | | | 851,752. |
| | | 1 | | | | 10 160 |

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 }

3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8

| Part IV Capital Gains and Lo | osses for Tax on Investment Income | | | | | |
|--|--|---|---|---|---|-------------------------------|
| (a) List and 2-story b | d describe the kind(s) of property sol rick warehouse; or common stock, 2 | d, e.g., real estate, 00 shs. MLC Co. | | (b) How acquired P - Purchase D - Donation | (c) Date acquired (mo., day, yr.) | (d) Date sold (mo., day, yr.) |
| 1a ASP V ALTERNAT | IVE INVESTMENTS, | LP | | | | |
| b | | | | | | |
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| <u>k</u> | | | | | | |
| <u> </u> | | | | | | |
| <u>m</u> | | | | | | |
| n | | | | | | |
| 0 | (4) Depresiation allowed | (a) Coat or other basis | | (h) | Gain or (loss) | |
| (e) Gross sales price | (f) Depreciation allowed (or allowable) | (g) Cost or other basis plus expense of sale | | | lus (f) minus (g) | |
| a | | | | | | 401,243. |
| b | | | | | | |
| С | | | | | | |
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| n | | | | | | |
| Complete only for accets chowing | ng gain in column (h) and owned by | the foundation on 12/21/60 | | (I) I | /* | |
| (i) F.M.V. as of 12/31/69 | (j) Adjusted basis as of 12/31/69 | (k) Excess of col. (i) over col. (j), if any | - | Gains (excess o | ses (from col. (h)) of col. (h) gain over ot less than "-0-") | col. (k), |
| 2 | as s <u></u> , s ,, s | (),, | | | | 401,243. |
| a b | | | | | | 401,243. |
| C | | | | | | |
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| 0 | | | | | | |
| | l | | | | | |
| | apital loss) { If gain, also ente If (loss), enter "-(| _ | 2 | | 27, | 138,118. |
| 3 Net short-term capital gain or (lo If gain, also enter in Part I, line 8, If (loss), enter "-0-" in Part I, line | ss) as defined in sections 1222(5) ar , column (c). 8 | nd (6): | | | N/A | |

1

STATEMENT

FORM 990-PF

| DESCRIPTION | (A) REVENUE PER BOOKS | (B) NET INVEST- MENT INCOME | |
|--|-----------------------------|-----------------------------------|--|
| ADAMS STREET V, L.P. | 0. | -7,211. | |
| ADAMS STREET PARTNERSHIP FUND - | • | | |
| 2002 NON U.S. FUND, L.P. | 0. | 560. | |
| ADAMS STREET PARTNERSHIP FUND - 2002 U.S. FUND, L.P | 0. | 738. | |
| ADAMS STREET PARTNERSHIP FUND - | • | 730• | |
| 2003 NON U.S. FUND, L.P. | 0. | 8,800. | |
| ADAMS STREET PARTNERSHIP FUND - | | | |
| 2003 U.S. FUND, L.P | 0. | -1,291. | |
| ADAMS STREET PARTNERSHIP FUND - | • | 10 241 | |
| 2004 NON U.S. FUND, L.P. ADAMS STREET PARNTERSHIP FUND - | 0. | 10,341. | |
| 2004 U.S. FUND, L.P. | 0. | -11,601. | |
| ADAMS STREET PARTNERSHIP FUND - | • | 11,001. | |
| 2005 NON U.S. FUND, L.P. | 0. | 3,044. | |
| ADAMS STREET PARTNERSHIP FUND - | | | |
| 2005 U.S. FUND, L.P. | 0. | -35,987. | |
| ADAMS STREET PARTNERSHIP FUND - | 0 | 01 417 | |
| 2006 DIRECT FUND, L.P. ADAMS STREET PARTNERSHIP FUND - | 0. | -21,417. | |
| 2006 NON U.S. FUND, L.P. | 0. | -41,406. | |
| ADAMS STREET PARTNERSHIP FUND - | • | 41,400. | |
| 2006 U.S. FUND, L.P. | 0. | -111,204. | |
| ADAMS STREET PARTNERSHIP FUND - | | | |
| 2007 DIRECT FUND, L.P. | 0. | -21,452. | |
| ADAMS STREET PARTNERSHIP FUND - | • | 06 505 | |
| 2007 NON U.S. FUND, L.P. | 0. | -86,537. | |
| ADAMS STREET PARTNERSHIP FUND - 2007 U.S. FUND, L.P. | 0. | -108,567. | |
| AMERICAN SECURITIES PARTNERS V, | 0. | -100,507. | |
| L.P. | 0. | 218,656. | |
| BAUPOST VALUE PARTNERS, L.P. IV | 0. | -581,850. | |
| BRINSON PARTNERSHIP FUND - 1999 | | • | |
| PRIMARY FUND, L.P. | 0. | 5,466. | |
| BRINSON PARTNERSHIP FUND - 2000 | _ | | |
| PRIMARY FUND, L.P. | 0. | 11,128. | |
| BRINSON PARTNERSHIP FUND - 2001 | 0 | 1 201 | |
| PRIMARY FUND, L.P. BRINSON PARTNERSHIP FUND - 2002 | 0. | 1,301. | |
| PRIMARY FUND, L.P. | 0. | 44,787. | |
| BRINSON PARTNERSHIP FUND - 2002 | 0.0 | 11,7070 | |
| SECONDARY FUND, L.P. | 0. | 5,540. | |
| BRINSON PARTNERSHIP FUND - 2003 | | | |
| PRIMARY FUND, L.P. | 0. | 15,669. | |
| BRINSON PARTNERSHIP FUND - 2003 | • | 2 222 | |
| SECONDARY FUND, L.P. | 0. | 8,232. | |
| | | | |

OTHER INCOME

| BRINSON PARTNERSHIP FUND - 2004 | | | |
|--|-----|-----------------------|--|
| PRIMARY FUND, L.P. | 0. | 14,454. | |
| COMMONFUND CAPITAL INTERNATIONAL PARTNERS IV, LP | 0. | 66,834. | |
| COMMONFUND CAPITAL INTERNATIONAL | | - | |
| PARTNERS V, LP | 0. | 3,957. | |
| COMMONFUND CAPITAL INTERNATIONAL PARTNERS VI, LP | 0. | -33,396. | |
| COMMONFUND CAPITAL PRIVATE EQUITY | | • | |
| PARTNERS V, LP | 0. | 87,269. | |
| COMMONFUND CAPITAL PRIVATE EQUITY PARTNERS VI L.P. | 0. | 53,496. | |
| COMMONFUND CAPITAL PRIVATE EQUITY | • | 33,430. | |
| PARTNERS VII L.P. | 0. | -67,889. | |
| COMMONFUND CAPITAL VENTURE PARTNERS VI, L.P. | 0. | -60,059. | |
| COMMONFUND CAPITAL VENTURE PARTNERS | • | 00,033. | |
| VII, LP | 0. | -31,310. | |
| COMMONFUND CAPITAL VENTURE PARTNERS | • | 151 150 | |
| VIII, L.P. | 0. | -151,152. -44,144. | |
| ENDOWMENT VENTURE PARTNERS V, L.P. ENDOWMENT PRIVATE EQUITY PARTNERS | 0. | -44,144. | |
| IV, L.P. | 0. | 14,076. | |
| INVESTURE EVERGREEN FUND, LP | | 1,629,064. | |
| INVESTURE GLOBAL EQUITY FUND, LP | 0 - | 2,362,946. | |
| INVESTURE EMERGING MARKETS FUND, LP | 0 - | 267,030. | |
| LBA REALTY FUND IV, LP | 0. | -10,673. | |
| TIFF PARTNERS II, LLC | 0. | -6,560. | |
| TIFF PARTNERS III, LLC | Ŏ. | | |
| TIFF PARTNERS IV, LLC | 0. | -10,785. | |
| THE VARDE FUND VIII, LP | 0. | 1,041,951. | |
| THE VARDE FUND IX, LP | | 809,077. | |
| HIGHFIELDS CAPITAL IV, LP | | -11,059. | |
| ASP V ALTERNATIVE INVESTMENTS, LP | | -20,082. | |
| TOTAL TO FORM 990-PF, PART I, LINE 11 | 0. | 5,207,289. | |
| | | | |

| FORM 990-PF LEGAL FEES STA | | | STATEMENT 2 | |
|----------------------------------|------------------------------|-----------------------------------|-------------------------------|-------------------------------|
| DESCRIPTION | (A) EXPENSES PER BOOKS | (B) NET INVEST- MENT INCOME | (C) ADJUSTED NET INCOME | (D) CHARITABLE PURPOSES |
| PATTERSON, BELKNAP, WEBB & TYLER | 213,775. | 23,766. | | 190,009. |
| TO FM 990-PF, PG 1, LN 16A | 213,775. | 23,766. | | 190,009. |

| FORM 990-PF | ACCOUNTI | NG FEES | S | STATEMENT 3 |
|------------------------------|------------------------------|-----------------------------------|-------------------------------|-------------------------------|
| DESCRIPTION | (A) EXPENSES PER BOOKS | (B) NET INVEST- MENT INCOME | (C) ADJUSTED NET INCOME | (D) CHARITABLE PURPOSES |
| MCGLADREY LLP | 72,000. | 18,000. | | 54,000. |
| TO FORM 990-PF, PG 1, LN 16B | 72,000. | 18,000. | | 54,000. |

| FORM 990-PF | OTHER PROFES | SIONAL FEES | S' | PATEMENT 4 |
|------------------------------|------------------------------|-----------------------------------|-------------------------------|-------------------------------|
| DESCRIPTION | (A) EXPENSES PER BOOKS | (B) NET INVEST- MENT INCOME | (C) ADJUSTED NET INCOME | (D) CHARITABLE PURPOSES |
| INVESTMENT ADVISORY AND | | | | |
| CONSULTANT FEES | 6,000. | 6,000. | | 0. |
| INVESTMENT MANAGEMENT FEES | 4,116,560. | 4,116,560. | | 0. |
| CONSULTANT FEES: PROGRAM | | | | |
| RELATED | 18,406. | 0. | | 18,406. |
| STRATEGIC COMMUNICATION | 213,200. | 0. | | 213,200. |
| RECRUITMENT FEES | 11,246. | 0. | | 11,246. |
| EVALUATION ADVISORY FEES | 58,567. | 0. | | 58,567. |
| FIELD RESEARCH | 104,400. | 0. | | 104,400. |
| HR & ADMINISTRATION | 67,503. | 0. | | 67,503. |
| ARCHITECT & RELATED FEES | 248,185. | 0. | | 248,185. |
| IT CONSULTING FEES | 181,278. | 0. | | 181,278. |
| TO FORM 990-PF, PG 1, LN 160 | 5,025,345. | 4,122,560. | | 902,785. |

| FORM 990-PF | TAX | TAXES | | |
|-------------------------------------|--------------------------------|-----------------------------------|-------------------------------|-------------------------------|
| DESCRIPTION | (A) EXPENSES PER BOOKS | (B) NET INVEST- MENT INCOME | (C) ADJUSTED NET INCOME | (D) CHARITABLE PURPOSES |
| FEDERAL EXCISE TAX UBIT STATE TAXES | 424,367. -25,524. 2,331. | 0. 0. 0. | | 0. 0. 0. |
| TO FORM 990-PF, PG 1, LN 18 | 401,174. | 0. | | 0. |

| FORM 990-PF | OTHER E | XPENSES | STATEMENT 6 | | |
|---|---|-----------------------------------|-------------------------------|---|--|
| DESCRIPTION | (A) EXPENSES PER BOOKS | (B) NET INVEST- MENT INCOME | (C) ADJUSTED NET INCOME | (D) CHARITABLE PURPOSES | |
| MESSENGER & POSTAGE LIABILITY INSURANCE GENERAL OFFICE IT MAINTENANCE & SUPPLIES BOARD MEETING EXPENSES TEMPORARY HELP MISCELLANEOUS PAYROLL PROCESSING | 8,843. 72,263. 135,445. 44,231. 53,843. 25,833. 42,840. 6,160. | 6,772. 2,212. 0. 0. | | 8,843. 68,650. 128,673. 42,019. 53,843. 25,833. 40,698. 6,160. | |
| TO FORM 990-PF, PG 1, LN 23 | 389,458. | · | | 374,719. | |

| FORM 990-PF U.S. AND STATE/O | CITY GOV | ERNMENT | OBLIGATIONS | STATEMENT F |
|--|------------------|----------------|---|---|
| DESCRIPTION | U.S. GOV'T | OTHER GOV'T | BOOK VALUE | FAIR MARKET VALUE |
| US TREAS-CPI INFLATION INDEX US TREAS-CPI INFLATION INDEX US TREAS-CPI INFLAT US TREASURY NOTE | X X X X | | 10,283,513. 10,670,851. 11,498,567. 0. | 10,283,513. 10,670,851. 11,498,567. 0. |
| TOTAL U.S. GOVERNMENT OBLIGATIONS | | - | 32,452,931. | 32,452,931. |
| TOTAL STATE AND MUNICIPAL GOVERNMEN | NT OBLIG | ATIONS | | |
| TOTAL TO FORM 990-PF, PART II, LINE 10A | | | 32,452,931. | 32,452,931. |

| FORM 990-PF | CORPORATE STOCK | | STATEMENT G |
|--|-----------------|--|--|
| DESCRIPTION | | BOOK VALUE | FAIR MARKET VALUE |
| INVESTURE ALTERNATIVE FUND LTD INVESTURE EMERGING MKTS FUND INVESTURE GLOBAL EQUITY - ALL A INVESTURE GLOBAL EQUITY - MARKET | | 182,153,230. 57,313,492. 308,132,628. 14,020,733. | 182,153,230. 57,313,492. 308,132,628. 14,020,733. |
| TOTAL TO FORM 990-PF, PART II, | LINE 10B | 561,620,083. | 561,620,083. |

| FORM 990-PF | OTHER | INVESTMENTS | | STATEMENT H |
|--------------------------------|--------|---------------------|--------------|----------------------|
| DESCRIPTION | | VALUATION METHOD | BOOK VALUE | FAIR MARKET VALUE |
| BAUPOST VALUE PARTNERS IV LP | | FMV | 48,169,587. | 48,169,587. |
| HIGHFIELDS CAPITAL IV LP | | FMV | 514,581. | 514,581. |
| CONVEXITY CAPITAL OFFSHORE LP | | FMV | 28,091,042. | 28,091,042. |
| LBA REALTY PTS IV | | FMV | 9,144,603. | 9,144,603. |
| IEF PERMANENT | | FMV | 17,055,811. | 17,055,811. |
| IEF 2013 SP TERM | | FMV | 4,308,937. | 4,308,937. |
| IEF 2012 SP TERM | | FMV | 9,648,664. | 9,648,664. |
| IEF 2010 SP TERM | | FMV | 53,082,069. | 53,082,069. |
| IEF 2011 SP TERM | | FMV | 23,643,245. | 23,643,245. |
| TIFF PARTNERS II L P | | FMV | 2,742,528. | 2,742,528. |
| ADAMS ST 2007 DIRECT | | FMV | 38,644,984. | 38,644,984. |
| BRINSON 1999 PRIMARY FUND | | FMV | 10,126,557. | 10,126,557. |
| COMMONFUND CAPITAL INTL | | FMV | 42,531,952. | 42,531,952. |
| VARDE | | FMV | 18,548,407. | 18,548,407. |
| AMERICAN SECURITIES | | FMV | 11,166,147. | 11,166,147. |
| TOTAL TO FORM 990-PF, PART II, | LINE 3 | 13 | 317,419,114. | 317,419,114. |

| FORM 990-PF | DEPRECIATION | OF Z | ASSETS | NOT | HELD | FOR | INVESTMENT | STATEMENT | 1? |
|--|---------------|-------|--------|------|----------------------------|-----|-----------------------------|--------------------------|-----|
| DESCRIPTION | | | 0. | COST | r OR BASIS | 5 | ACCUMULATED DEPRECIATION | BOOK VALU | E |
| EQUIPMENT LEASEHOLD IMP CONSTRUCTION | | | | 1,0 | 126,94 065,17 115,80 | 78. | 89,809. 614,683. 0. | 37,1 450,4 2,115,8 | 95. |
| TOTAL TO FM 9 | 90-PF, PART I | [, L] | N 14 | 3,3 | 307,92 | 26. | 704,492. | 2,603,4 | 34. |

| FORM 990-PF | OTHER ASSETS | | STATEMENT 1@ |
|--|---------------|-------------|--------------|
| DESCRIPTION | BEGINNING OF | END OF YEAR | FAIR MARKET |
| | YR BOOK VALUE | BOOK VALUE | VALUE |
| INTEREST, DIVIDENDS, & OTHER RECEIVABLES OTHER ASSETS PROGRAM RELATED INVESTMENT | 5,341,781. | 5,266,508. | 5,266,508. |
| | 29,925. | 59,570. | 59,570. |
| | 5,000,000. | 5,000,000. | 5,000,000. |
| TO FORM 990-PF, PART II, LINE 15 | 10,371,706. | 10,326,078. | 10,326,078. |

| FORM 990-PF | OTHER LIABILITIES | | STATEMENT 1A |
|--------------------------------|-------------------|------------|--------------|
| DESCRIPTION | | BOY AMOUNT | EOY AMOUNT |
| DEFERRED FEDERAL EXCISE TAX | _ | 3,457,178. | 5,472,071. |
| TOTAL TO FORM 990-PF, PART II, | LINE 22 | 3,457,178. | 5,472,071. |

| FORM 990-PF OTHER DECREASES IN NET ASSETS OR FUND BALANCES | STATEMENT @B |
|--|--------------|
| DESCRIPTION | AMOUNT |
| INCREASE IN DEFERRED FEDERAL EXCISE TAX PROVISION | 2,014,893. |
| TOTAL TO FORM 990-PF, PART III, LINE 5 | 2,014,893. |

FORM 990-PF SUMMARY OF DIRECT CHARITABLE ACTIVITIES STATEMENT 14

ACTIVITY ONE

THE FOUNDATION CONVENES PERIODIC GATHERINGS WHICH EMPHASIZE PEER LEARNING AND ORGANIZATIONAL DEVELOPMENT FOR FOUNDATION GRANTEES' SENIOR TEAMS, BOARD MEMBERS, FOUNDATION STAKEHOLDERS AND GRANTEE COINVESTORS.

EXPENSES

TO FORM 990-PF, PART IX-A, LINE 1

242,112.

FORM 990-PF SUMMARY OF DIRECT CHARITABLE ACTIVITIES STATEMENT 15

ACTIVITY TWO

THE FOUNDATION PROVIDES GRANTEE TECHNICAL ASSISTANCE IN THE AREAS OF BUSINESS PLANNING AND PROGRAM STRATEGY (\$3,301,000), COMPLIANCE WITH FEDERAL REQUIREMENTS (\$425,000), PROGRAM EVALUATION (\$2,067,790), EXECUTIVE RECRUITING AND COACHING (\$128,100), COMMUNICATIONS STRATEGY (\$644,791), AND FUNDRAISING (\$100,000).

EXPENSES

TO FORM 990-PF, PART IX-A, LINE 2

6,666,681.

The Edna McConnell Clark Foundation 415 Madison Avenue, 10th Floor New York, NY 10017 Form 990-PF, Part VII-B, Line 5c EIN: 23-7047034 FYE: 09/30/2013

| Tax Status | <u>Grant#</u> | <u>Organization</u> | Project Description | Approval Date | Grant Amount | Most Recent Reports Rcvd. | Date of Most Recent Report | Amount Expended as of Most Recent Report |
|------------|---------------|-----------------------------|--|---------------|--------------|--------------------------------------|-------------------------------|---|
| For-Profit | | | for executive coaching support to EMCF grantees | 12/13/11 | \$200,000 | Program Report / Financial Report | 10/01/13 | \$200,000 |
| For-Profit | | 11425 K street NW Suite 650 | to support the design for grantee evaluation planning | 12/13/11 | \$170,764 * | Program Report / Financial Report | 5/3/13 | \$170,764 |
| For-Profit | | 47 Cottage Road | to support assessment and evaluation of the Foundation's grantmaking stategy | 3/21/12 | \$510,000 | Program Report / Financial Report | 3/14/13 | \$510,000 |

With regard to the above grants, to the knowledge of the grantor, no funds have been diverted to any activity other than the activity the activity for which the grant was originally made.

^{*} Work related to this grant was completed at a lower amount than the original grant amount of \$212,500. Tota grant funds disbursed amounted to \$170,764.

Form 990-PF, Part VIII - List of Officers, Directors, and Trustees

| Name and Address | Title | Time Devoted to Position | Compensation | Contributions to Employee Benefit Plans | Expense Acct., Other Allowances |
|--|---|-----------------------------|--------------|---|---------------------------------------|
| Mr. H. Lawrence Clark The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017 | Chair, Trustee | 4 hours per week | 0 | NONE | NONE |
| Mr. James M. Clark The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017 | Trustee Emeritus | less than 2 hours per week | 0 | NONE | NONE |
| Mr. James M. Clark, Jr. The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017 | Trustee, Treasurer effective March 1, 2013 | 4 hours per week | 0 | NONE | NONE |
| Theodore E. Martin The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017 | Trustee | 2 hours per week | 12,000 | NONE | NONE |
| Joyce L. Shields The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017 | Trustee | 2 hours per week | 12,000 | NONE | NONE |
| James E. Moltz Vice Chairman The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017 | Trustee thru December 2012 | 2 hours per week | 6,000 | NONE | NONE |
| Alice Emerson The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017 | Trustee | 2 hours per week | 12,000 | NONE | NONE |
| D. Ellen Shuman The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017 | Trustee thru March 2013 | 2 hours per week | 0 | NONE | NONE |
| Janice Kreamer The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017 | Trustee | 2 hours per week | 12,000 | NONE | NONE |
| Nancy Roob The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017 | President & Trustee | 50 hours per week | 591,668 | 81,465 | NONE |
| Ralph Stefano The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017 | Vice President & Secretary & Assistant Treasurer | 45 hours per week | 300,495 | 61,183 | NONE |
| | Total | | 946,163 | 142,648 | |

Form 990-PF, Part VIII - Compensation of Five Highest-Paid Employees

| Name and Address | Title | Time Devoted to Position | Compensation | Contributions to Employee Benefit Plans | Expense Acct., Other Allowances |
|---|---|--------------------------|--------------|---|---------------------------------------|
| Charles Harris The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017 | Portfolio Manager, Director Capital Aggregation* | 45 hours per week | 282,308 | 55,806 | NONE |
| Woody McCutchen The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017 | VP/ Senior Portfolio Manger* | 45 hours per week | 301,190 | 42,661 | NONE |
| Jehan Veliji The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017 | Portfolio Manager* | 40 hours per week | 227,200 | 32,640 | NONE |
| Lissette Rodriguez The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017 | Managing Director, Propel Next Initiative | 45 hours per week | 240,754 | 52,520 | NONE |
| Kelly Fitzsimmons The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017 | VP / Chief Program and Strategy Officer | 45 hours per week | 389,214 | 62,484 | NONE |
| | | | 1,440,666 | 246,111 | - |

^{*}These postions are solely program related and work closely with the Foundation's grantees. These are not financial management positions.

| ecipient and/or Purpose | Tax Status | Beginning Balance 2013 | Newly Allocated 2013 | Amount Paid 2013 | Ending Balance 2013 |
|---|--------------------------------------|---------------------------|----------------------|---------------------|------------------------|
| ENTURE FUND | | | | | |
| rown University D Box 1940 Ovidence, RI 02912 regeneral operating support 2,000.00 | Not a private foundation (permanent) | \$ - | \$ 12,000 | \$ 12,000 | s - |
| merica Achieves 40 34th Place, NW ashington, DC 20016 implement the business plan for Results for America in order to advance licies and practices that direct greater resources to evidence-based ograms ,000,000.00 13 | Not a private foundation (permanent) | | 2,000,000 | 1,000,000 | 1,000,000 |
| merica Achieves 40 34th Place, NW ashington, DC 20016 implement the second year of the Results for America initiative ,000,000.00 12 | Not a private foundation (permanent) | 500,000 | | 500,000 | - |
| nild Trends 01 Connecticut Avenue, NW ite 350 ashington, 20008 support expansion of Child Trends Incorporated's (Child Trends) website tabase. 88,000.00 | Not a private foundation (permanent) | 144,000 | | | 144,000 |
| propration for Supportive Housing Broadway, 17th Floor sw York, 10004 swuport the implementation of the Administration for Children, Youth and millies' demonstration project 00,000.00 12 | Not a private foundation (permanent) | 600,000 | | 100,000 | 500,000 |
| propration for Supportive Housing Broadway, 17th Floor sw York, 10004 support the implementation of the Administration for Children, Youth and milles' demonstration project 50,000.00 12 | Not a private foundation (permanent) | 150,000 | | 150,000 | - |
| ouncil On Foundations, Inc. 21 Crystal Drive ite 700 dington, 22202 general operating support 0,000.00 | Not a private foundation (permanent) | | 40,000 | 40,000 | - |
| ne Foundation Center Fifth Avenue sw York, 10003 general operating support 0,000.00 | Not a private foundation (permanent) | - | 70,000 | 70,000 | |
| m Casey Youth Opportunities Initiative 2 South Central Avenue, Suite 305 Louis, MO 63105 aid in developing outcomes for young people transitioning from foster re to adulthood by improving the policies and systems that affect them .000,000.00 | Private Operating Foundation | 500,000 | | 500,000 | - |
| rantmakers for Children, Youth and Families 57 Georgia Avenue ite 540 ver Spring, 20910 re general operating support 8,000.00 13 | Not a private foundation (permanent) | | 18,000 | 18,000 | |
| rantmakers for Education 0 SW Washington Street, Suite 605 rtland, OR 97205 general operating support | Not a private foundation (permanent) | | 8,000 | 8,000 | - |
| ,000.00 13 | | | | | |

| Recipient and/or Purpose | Tax Status | Beginning Balance 2013 | Newly Allocated 2013 | Amount Paid 2013 | Ending Balance 2013 |
|--|--------------------------------------|---------------------------|-------------------------|---------------------|------------------------|
| Washington, DC 20036 for general operating support \$10,000.00 2013 | | | | | |
| Independent Sector 1602 L Street, NW Suite 900 Washington, DC 20036 for general operating support \$150,000.00 2012 | Not a private foundation (permanent) | 75,000 | | 75,000 | - |
| Independent Sector 1602 L Street, NW Suite 900 Washington, DC 20036 to support its 2013 annual conference in New York \$25,000.00 2013 | Not a private foundation (permanent) | | 25,000 | 25,000 | - |
| Nonprofit Information Networking Association 112 Water Street Suite 400 Boston MA, 02109 to implement its 2013-2015 business plan for expanding and sustaining The Nonprofit Quarterly \$200,000.00 2013 | Not a private foundation (permanent) | | 200,000 | 100,000 | 100,000 |
| Philanthropy New York 79 Fifth Avenue 4th Floor New York, 10033 for general operating support \$23,000.00 2013 | Not a private foundation (permanent) | - | 23,000 | 23,000 | - |
| Robin Hood Foundation 826 Broadway 9th Floor New York, NY 10003 to support Hurricane Sandy recovery efforts \$250,000.00 2013 | Not a private foundation (permanent) | | 250,000 | 250,000 | - |
| University of California- Berkeley 101 Giannini Hall, #3100 Berkeley, CA 94720-3100 for general operating support \$12,000.00 2013 | Not a private foundation (permanent) | | 12,000 | 12,000 | - |
| | | 1,969,000 | 2,668,000 | 2,893,000 | 1,744,000 |
| YOUTH DEVELOPMENT (IFB) The B.E.L.L. Foundation, Inc. 60 Clayton Street Dorchester, MA 02122 to support BELL's growth, quality, and evaluation goals aligned with Social Innovation Fund objectives \$5,000,000.00 2011 | Not a private foundation (permanent) | 2,011,560 | | 2,011,560 | - |
| The B.E.L.L. Foundation, Inc. 60 Clayton Street Dorchester, MA 02122 for consulting support to help develop a joint venture pilot by BELL and the YMCA of the USA \$60,500.00 2013 | Not a private foundation (permanent) | | 60,500 | 60,500 | - |
| The Bridgespan Group 535 Boylston Street - 10th Floor Boston, MA 02116 for business planning & ongoing strategic support to grantees \$1,840,000.00 2013 | Not a private foundation (permanent) | | 1,840,000 | 1,840,000 | - |
| The Bridgespan Group 535 Boylston Street - 10th Floor Boston, MA 02116 for business planning & ongoing strategic support to grantees \$1,900,000.00 2013 | Not a private foundation (permanent) | | 1,900,000 | | 1,900,000 |
| Center For Employment Opportunities 32 Broadway New York, NY 10004 | Not a private foundation (permanent) | 3,750,000 of 6 | | 3,750,000 | - |

| Recipient and/or Purpose | Tax Status | Beginning Balance 2013 | Newly Allocated 2013 | Amount Paid 2013 | Ending Balance 2013 |
|--|--------------------------------------|---------------------------|-------------------------|---------------------|------------------------|
| to support Center for Employment Opportunities growth, quality, and evaluation goals aligned with Social Innovation Fund objectives \$6,000,000.00 2011 | | | | | |
| Center For Employment Opportunities 32 Broadway New York, NY 10004 to develop and implement a communications strategy \$45,000.00 2013 | Not a private foundation (permanent) | | 45,000 | 45,000 | - |
| Children's Aid Society - Carrera Program 350 East 88th Street, 3 Floor New York, NY 10028 to support Children's Aid Society-Carrera Program's growth, quality, and evaluation goals aligned with Social Innovation Fund objectives \$500,000.00 2013 | Not a private foundation (permanent) | | 500,000 | | 500,000 |
| Children's Aid Society - Carrera Program 350 East 88th Street, 3 Floor New York, NY 10028 New York, NY 10128 to support Children's Aid Society-Carrera Program's growth, quality, and sevaluation goals aligned with Social Innovation Fund objectives 33,500,000.00 2011 | Not a private foundation (permanent) | 2,000,000 | | 1,500,000 | 500,000 |
| Children's Home Society of North Carolina 504 Meadow Street Greensboro, 27405 to support Children's Home Society of North Caolina's growth, quality, and evaluation goals aligned with Social Innovation Fund objectives 56,000,000.00 2011 | Not a private foundation (permanent) | 3,500,000 | | 3,500,000 | - |
| Children's Institute, Inc. 711 S. New Hampshire Avenue Los Angeles, CA \90005 to support Children's Institute's growth, quality, and evaluation goals aligned with Social Innovation Fund objectives \$5,000,000.00 2011 | Not a private foundation (permanent) | 2,800,000 | | 2,184,843 | 615,157 |
| Citizen Schools 308 Congress Street, 5th Floor Boston, MA 02210 to support implementation of its business plan. 56,000,000.00 | Not a private foundation (permanent) | 1,250,000 | | 1,250,000 | |
| Communities in Schools 2345 Crystal Drive Suite 801 Arlington, VA 22202 to support Communities in Schools growth, quality, and evaluation goals uligned with Social Innovation Fund objectives 66,000,000.00 | Not a private foundation (permanent) | 3,750,000 | | 2,750,000 | 1,000,000 |
| Communities in Schools 2345 Crystal Drive Suite 801 Arlington, VA 22202 to support Communities in Schools growth, quality, and evaluation goals aligned with Social Innovation Fund objectives 83,000,000.00 2013 | Not a private foundation (permanent) | | 3,750,000 | 3,000,000 | 750,000 |
| First Place for Youth 519 17th Street, Suite 600 Oakland, CA 94612 o support evaluation, ensure progress toward sustainability, and refine organis 51,000,000.00 | Not a private foundation (permanent) | | 1,000,000 | 1,000,000 | - |
| Gateway to College National Network 529 SE Grand Avenue Suite 300 Portland, 97214 to support Gateway to College National Network's growth, quality, and evaluation goals aligned with Social Innovation Fund objectives 53,500,000.00 | Not a private foundation (permanent) | 1,500,000 | | | 1,500,000 |
| 2011 | | | | | |
| Good Shepherd Services 305 Seventh Ave., 9th Floor | Not a private foundation (permanent) | 1,000,000 | | 1,000,000 | - |

3 of 6 STATEMENT 19

| Recipient and/or Purpose | Tax Status | Beginning Balance 2013 | Newly Allocated 2013 | Amount Paid 2013 | Ending Balance 2013 |
|--|--------------------------------------|---------------------------|-------------------------|---------------------|------------------------|
| o support business planning, advance efforts to ensure long-term ustainability, refine its mix of programs, and pursue future growth \$2,350,000.00 | | | | | |
| Hillside Work-Scholarship Connection Mustard Street Rochester, NY 14609 o support implentation of its business plan. 33,000,000.00 2011 | Not a private foundation (permanent) | 1,000,000 | | 500,000 | 500,000 |
| MPAQ International LLC 1425 K Street NW, Suite 650 Washington, DC 20005 so support the design for grantee evaluation planning 1212,500.00 2012 | Expenditure Responsibility | 106,250 | | 64,514 | |
| John Hopkins University School of Education 1701 N. Charles Street, Suite 300 Baltimore, MD 21218 o defray costs associated with completing a comprehensive business plan for the Talent Development Secondary program 5250,000.00 1013 | Not a private foundation (permanent) | | 250,000 | 250,000 | - |
| CWP, LLC 190 Boylston Street Suite 16H 30ston, MA 02199 70r executive coaching support to EMCF grantees 1200,000.00 | Expenditure Responsibility | 50,000 | | 50,000 | - |
| MDRC (6 East 34th Street, 19th Floor New York, NY 10016-4326 or direct grantee support in the form of evaluation feasibility assessments and evaluations, and for support of the portfolio team's relationship management activities 54,000,000 2012 | Not a private foundation (permanent) | 1,775,000 | | | 1,775,000 |
| National Guard Youth ChalleNGe Program efferson Plaza 1, Room 2456 411 Jefferson Davis Highway Arlington, 22202 o support implementation of the it's FYI1-13 business plan 64,000,000.00 | Not a private foundation (permanent) | 1,000,000 | | 1,000,000 | |
| National Guard Youth Foundation 1001 N. Fairfax Street, Suite 205 **ALexandria, 22314 **o aid in the development of a communications strategy 131,000.00 2012 | Not a private foundation (permanent) | 31,000 | | 31,000 | - |
| National Guard Youth Foundation 1001 N. Fairfax Street, Suite 205 Alexandria, 22314 o acquire fundraising and tracking software 345,000.00 1013 | Not a private foundation (permanent) | | 45,000 | 45,000 | - |
| PACE Center for Girls One West Adams Street Suite 301 acksonville, 32202 o support implementation of its FY 2012-2015 business plan 33,000,000.00 | Not a private foundation (permanent) | 1,000,000 | | 500,000 | 500,000 |
| PACE Center for Girls One West Adams Street Guite 301 acksonville, 32202 o support PACE Center for Girl's growth, quality, and evaluation goals aligned with Social Innovation Fund objectives 3,500,000.00 | Not a private foundation (permanent) | | 3,500,000 | | 3,500,000 |
| Reading Partners 106 Linden St. #202 Dakland, 94607 o support Reading Partner's growth, quality, and evaluation goals aligned with Social Innovation Fund objectives | Not a private foundation (permanent) | 1,500,000 | | | 1,500,000 |

4 of 6 STATEMENT 19

| ecipient and/or Purpose | | | | | Ending Balance | |
|--|--|-------------------|------------|-----------------------|-------------------|--------|
| EED Foundation | Tax Status Not a private foundation (permanent) | 2013 1,500,000 | 2013 | 2013 34,791 | 2013 1,465,209 | |
| 776 Massachusetts Avenue, N.W. uite 600 sashington, 20036 support SEED's growth, quality, and evaluation goals aligned with Social movation Fund objectives s,500,000.00 111 | 1 | | | | | |
| Villiam Ryan Consulting Group LLC 7 Cottage Road ambridge, 02139 support assessment and evaluation of the Foundation's grantmaking ategy 510,000.00 512 | Expenditure Responsibility | 210,000 | | 210,000 | - | |
| VINGS for Kids 76 Meeting Street, Suite E harleston, SC 29403 support WINGS for Kids' growth, quality, and evaluation goals aligned tith Social Innovation Fund objectives 2,750,000.00 | Not a private foundation (permanent) | | 2,750,000 | | 2,750,000 | |
| outh Guidance N. LaSalle Street, Suite 900 hicago, IL 60602 support Youth Guidance's growth, quality, and evaluation goals aligned ith Social Innovation Fund objectives 2,750,000.00 | Not a private foundation (permanent) | | 2,750,000 | | 2,750,000 | |
| outh Villages \$20 Brother Blvd artlett, TN 38133 support up to \$15 million over 60 months to support Youth Villages' nplementation of its FY2013-FY2017 business plan 15,000,000.00 112 | Not a private foundation (permanent) | 10,000,000 | | 6,000,000 | 4,000,000 | |
| | - | 39,733,810 | 18,390,500 | 32,577,208 | 25,505,366 | |
| | | | | | | |
| topel Next lue Engine 50 Court Street, 2nd Floor rooklyn, 11201 r implementation of performance measurement systems and tools 70,000.00 113 | Not a private foundation (permanent) | | 70,000 | 70,000 | - | |
| arolina Youth Development Center 155 Lackawanna Blvd orth Charleston, 29405 or implementation of performance measurement systems and tools 70,000.00 113 | Not a private foundation (permanent) | | 70,000 | 70,000 | - | |
| olorado Youth for a Change 931 W. 25th Ave. #201 enver, 80211 r implementation of performance measurement systems and tools 59,000.00 113 | Not a private foundation (permanent) | | 69,000 | 69,000 | - | |
| omus Kids, Inc 8 Lockwood Ave tamford, 06902 r implementation of performance measurement systems and tools 70,000.00 | Not a private foundation (permanent) | | 70,000 | 70,000 | - | |
| resh Lifelines for Youth obrato Center for Nonprofits 58 Valley Way lilpitas, 95035 r implementation of performance measurement systems and tools \$8,000.00 113 | Not a private foundation (permanent) | | 68,000 | 68,000 | - | |
| ational Indian Youth Leadership Project D5 Sunde St allup, 87301 r implementation of performance measurement systems and tools 70,000.00 | Not a private foundation (permanent) | | 70,000 | 70,000 | | |
| ew Door Ventures | Not a private foundation (permanent) | | 70,000 | | 70,000 | STATEM |

| Recipient and/or Purpose | Tax Status | Beginning Balance 2013 | Newly Allocated 2013 | Amount Paid 2013 | Ending Balance 2013 |
|--|--------------------------------------|---------------------------|-------------------------|---------------------|------------------------|
| San Francisco, 94110-2626 for implementation of performance measurement systems and tools \$70,000.00 2013 | | | | | |
| Taller San Jose 801 North Broadway Santa Ana, 92701 for implementation of performance measurement systems and tools \$69,000.00 2013 | Not a private foundation (permanent) | | 69,000 | 69,000 | - |
| United Teen Equality Center 34 Hurd Street Lowell, 01852 for implementation of performance measurement systems and tools \$69,000.00 2013 | Not a private foundation (permanent) | | 69,000 | 69,000 | |
| Youth Opportunities Unlimited 1361 Euclid Avenue Cleveland, 44115 for implementation of performance measurement systems and tools \$69,000.00 2013 | Not a private foundation (permanent) | | 69,000 | 69,000 | - |
| Youth Services of Tulsa 311 S. Madison Ave Tulsa, 74120 for implementation of performance measurement systems and tools \$70,000.00 2013 | Not a private foundation (permanent) | | 70,000 | 70,000 | - |
| | | - | 764,000 | 694,000 | 70,000 |
| True North Fund Center For Employment Opportunities 32 Broadway New York, NY 10004 to support CEO's growth, quality, and evaluation goals aligned with Social Innovation Fund objectives 882,000.00 2013 | | | 82,000 82,000 | 82,000 82,000 | - |
| DIRECT CHARITABLE ACTIVITIES | | | | | |
| Grantee Convening and Peer Learning The Foundation convenes periodic gatherings which emphasize peer learning and organizational development for Foundation Grantees' senior teams, board members, Foundation stakeholders and Grantee Coinvestors. | | | | 242,112 | |
| Grantee Technical Assistance | | | | | |
| The Foundation provides Grantee Techical Assistance in the areas of business planning and program strategy (\$3,301,000), compliance with federal requirements (\$425,000), program evaluation (\$2,067,790), executive recruiting and coaching (\$128,100), communications strategy (\$644,791), and fundraising (\$100,000). | | | | 6,666,681 | |
| | | | - | 6,908,793 | - |
| | | | | | |
| Grand Total | | \$ 41,702,810 | \$ 21,904,500 | \$ 43,155,001 | \$ 27,319,366 |

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Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

Name of the organization **Employer identification number** THE EDNA MCCONNELL CLARK FOUNDATION 23-7047034 Organization type (check one): Filers of Section: Form 990 or 990-EZ 501(c)() (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization 501(c)(3) exempt private foundation Form 990-PF 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2%

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

religious, charitable, etc., contributions of \$5,000 or more during the year

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year. contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively

of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

the prevention of cruelty to children or animals. Complete Parts I, II, and III.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Name of organization

Employer identification number

THE EDNA MCCONNELL CLARK FOUNDATION

23-7047034

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional | ıl spa | ce is needed. | |
|------------|--|--------|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | | (c) Total contributions | (d) Type of contribution |
| 1 | CORPORATION FOR NATIONAL AND COMMUNITY SERVICE 1201 NEW YORK AVENUE, NW WASHINGTON, DC 20525 | \$_ | 7,962,163. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | | (c) Total contributions | (d) Type of contribution |
| 2 | THE ANNIE CASEY FOUNDATION 701 ST. PAUL STREET BALTIMORE , MD 21202 | \$_ | 500,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | | (c) Total contributions | (d) Type of contribution |
| | | \$_ | | Person Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | | (c) Total contributions | (d) Type of contribution |
| | | \$_ | | Person Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | | (c) Total contributions | (d) Type of contribution |
| | | \$_ | | Person Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | | (c) Total contributions | (d) Type of contribution |
| | | \$_ | | Person Payroll Noncash (Complete Part II if there is a noncash contribution.) |

THE EDNA MCCONNELL CLARK FOUNDATION

23-7047034

| Part II | Noncash Property (see instructions). Use duplicate copies of Part II | if additional space is needed. | |
|------------------------------|--|--|----------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | - - - - - - - - - | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | - - - - - - - - - - | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | - - - - \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | - - - - \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | - - - - - - - - - | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | - - - - \$ | |

Schedule B (Form 990, 990-EZ, or 990-PF) (2012) Name of organization Employer identification number

| тиг | тυмα | MCCONNET.T. | $CT.\DeltaRK$ | EUIMD A TON |
|-----|------|-------------|---------------|-------------|

23-7047034

| Part III | Exclusively religious, charitable, etc., indiv year. Complete columns (a) through (e) and the | ridual contributions to section following line entry. For or | on 501(c)(7), (8), rganizations comp | or (10) organizations that total more than \$1,000 for the leting Part III, enter (Enter this information once.) |
|---------------------------|--|--|--------------------------------------|--|
| | Use duplicate copies of Part III if addition | al space is needed. | i iess ioi tile year | (Enter this information once.) |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of g | ift | (d) Description of how gift is held |
| | | | | |
| Ī | | (e) Transfe | er of gift | |
| | Transferee's name, address, ar | nd ZIP + 4 | Re | elationship of transferor to transferee |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of g | ift | (d) Description of how gift is held |
| | | | | |
| | | (e) Transfe | er of gift | |
| | Transferee's name, address, ar | nd ZIP + 4 | Re | elationship of transferor to transferee |
| | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of g | ift | (d) Description of how gift is held |
| | | | | |
| - | | (e) Transfe | er of gift | |
| - | Transferee's name, address, ar | nd ZIP + 4 | Re | elationship of transferor to transferee |
| | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of g | ift | (d) Description of how gift is held |
| | | | | |
| } | | (e) Transfe | er of gift | |
| | Transferee's name, address, ar | nd ZIP + 4 | Re | elationship of transferor to transferee |
| | | | | |
| | | | | |

Form

Underpayment of Estimated Tax by Corporations

► Attach to the corporation's tax return.

FORM 990-PF

OMB No. 1545-0142 2012

Department of the Treasury Internal Revenue Service

▶ Information about Form 2220 and its separate instructions is at www.irs.gov/form2220.

Name

Part I

THE EDNA MCCONNELL CLARK FOUNDATION

Required Annual Payment

Employer identification number 23-7047034

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38 on the estimated tax penalty line of the corporation's income tax return, but do not attach Form 2220.

| 1 | Total tax (see instructions) | | | | 1 | 287,870. |
|----|--|---------|----------------------------|--------------------------|---------------------|----------|
| | a Personal holding company tax (Schedule PH (Form 1120), lin b Look-back interest included on line 1 under section 460(b)(2) contracts or section 167(g) for depreciation under the income | for co | ompleted long-term | | | |
| | c Credit for federal tax paid on fuels (see instructions) | | | | 2d | |
| 3 | d Total. Add lines 2a through 2c Subtract line 2d from line 1. If the result is less than \$500, do | not co | omplete or file this form. | The corporation | 20 | |
| | does not owe the penalty | | | | 3 | 287,870. |
| 4 | Enter the tax shown on the corporation's 2011 income tax ret | , | , | | | 006 545 |
| | or the tax year was for less than 12 months, skip this line a | nd ent | er the amount from line | 3 on line 5 | 4 | 296,517. |
| _ | Paguired annual naument Enter the amallar of line 2 or line | / If +I | a corporation is require | d to okin line 4 | | |
| Ð | Required annual payment. Enter the smaller of line 3 or line enter the amount from line 3 | | | · · | 5 | 287,870. |
| F | Part II Reasons for Filing - Check the boxes belo | | | | | 20170100 |
| • | even if it does not owe a penalty (see instructions). | w tha | t apply. If any boxes are | oncokou, the corporation | must mo i orm 2220 | |
| 6 | The corporation is using the adjusted seasonal installing | ment r | nethod. | | | |
| 7 | X The corporation is using the annualized income install | ment | method. | | | |
| 8 | X The corporation is a "large corporation" figuring its firs | st requ | ired installment based o | n the prior year's tax. | | |
| F | Part III Figuring the Underpayment | | | | | |
| | | | (a) | (b) | (c) | (d) |
| 9 | Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers; Use 5th month), 6th, 9th, and 12th months of the corporation's tax year | 9 | 02/15/13 | 03/15/13 | 06/15/13 | 09/15/13 |
| 10 | Required installments. If the box on line 6 and/or line 7 | | | | | |
| | above is checked, enter the amounts from Sch A, line 38. If | | | | | |
| | the box on line 8 (but not 6 or 7) is checked, see instructions | | | | | |
| | for the amounts to enter. If none of these boxes are checked, | | | | | |
| | enter 25% of line 5 above in each column. | 10 | | | | |
| 11 | Estimated tax paid or credited for each period (see | | | | | |
| | instructions). For column (a) only, enter the amount | | | | | |
| | from line 11 on line 15 | 11 | 49,099. | 156,059. | 100,000. | 18,240. |
| | Complete lines 12 through 18 of one column before | | | | | |
| | going to the next column. | | | 40.000 | 005 450 | 005 450 |
| | Enter amount, if any, from line 18 of the preceding column | 12 | | 49,099. | 205,158. | 305,158. |
| 13 | Add lines 11 and 12 | 13 | | 205,158. | 305,158. | 323,398. |
| | Add amounts on lines 16 and 17 of the preceding column | 14 | 40 000 | 205 150 | 205 150 | 202 200 |
| | Subtract line 14 from line 13. If zero or less, enter -0- | 15 | 49,099. | 205,158. | 305,158. | 323,398. |
| 16 | If the amount on line 15 is zero, subtract line 13 from line | امرا | | | | |
| 47 | 14. Otherwise, enter -0- | 16 | | | | |
| 17 | Underpayment. If line 15 is less than or equal to line 10, | | | | | |
| | subtract line 15 from line 10. Then go to line 12 of the next | , , | | | | |
| 18 | column. Otherwise, go to line 18 Overpayment. If line 10 is less than line 15, subtract line 10 | 17 | | | | |
| 10 | from line 15. Then go to line 12 of the next column | 18 | 49,099. | 205,158. | 305,158. | |
| | Go to Part IV on page 2 to figure the penalt | | | | | |
| | as is a arrive on page a to rigare the politic | , | | | poa.t. 10 0 11 0 u. | |

For Paperwork Reduction Act Notice, see separate instructions.

Form 2220 (2012)

JWA

Form 2220 (2012)

23-7047034

Page 2

Part IV Figuring the Penalty

| | | (a) | (b) | (c) | (d) |
|---|-------|-----|-----|-----|-----|
| Enter the date of payment or the 15th day of the 3rd month after the close of the tax year, whichever is earlier (see instructions). (Form 990-PF and Form 990-T filers: Use 5th month instead of 3rd month.) | 19 | | | | |
| Number of days from due date of installment on line 9 to the | 20 | | | | |
| Number of days on line 20 after 4/15/2012 and before 7/1/2012 | 21 | | | | |
| Underpayment on line 17 x Number of days on line 21 x 3% | 22 \$ | | \$ | \$ | \$ |
| Number of days on line 20 after 06/30/2012 and before 10/1/2012 | 23 | | | | |
| Underpayment on line 17 x Number of days on line 23 x 3% | 24 \$ | | \$ | \$ | \$ |
| Number of days on line 20 after 9/30/2012 and before 1/1/2013 | 25 | | | | |
| Underpayment on line 17 x Number of days on line 25 x 3% | 26 \$ | | \$ | \$ | \$ |
| Number of days on line 20 after 12/31/2012 and before 4/1/2013 | 27 | | | | |
| Underpayment on line 17 x Number of days on line 27 x 3% | 28 \$ | | \$ | \$ | \$ |
| Number of days on line 20 after 3/31/2013 and before 7/1/2013 | 29 | | | | |
| Underpayment on line 17 x Number of days on line 29 x *% | 30 \$ | | \$ | \$ | \$ |
| Number of days on line 20 after 6/30/2013 and before 10/01/2013 | 31 | | | | |
| Underpayment on line 17 x Number of days on line 31 x *% | 32 \$ | | \$ | \$ | \$ |
| Number of days on line 20 after 9/30/2013 and before 1/1/2014 | 33 | | | | |
| Underpayment on line 17 x Number of days on line 33 x *% | 34 \$ | | \$ | \$ | \$ |
| Number of days on line 20 after 12/31/2013 and before 2/16/2014 | 35 | | | | |
| Underpayment on line 17 x Number of days on line 35 x *% | 36 \$ | | \$ | \$ | \$ |
| ı | 37 \$ | | \$ | \$ | \$ |

^{*} Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

JWA Form **2220** (2012)

FORM 990-PF Form 2220 (2012) Page 3

Schedule A Adjusted Seasonal Installment Method and Annualized Income Installment Method (see instructions)

Form 1120S filers: For lines 1, 2, 3, and 21, below, "taxable income" refers to excess net passive income or the amount on which tax is imposed under section 1374(a), whichever applies.

| imposed under section 1374(a), whichever applies. Part I - Adjusted Seasonal Installment Met | hod (C | aution: Use this | method only if the hase n | eriod percentage for | |
|---|-------------------|------------------|---------------------------|----------------------|-------------|
| any 6 consecutive months is at least 70%. See instructions.) | [| (a) | (b) | (c) | (d) |
| any o donocounto mondio lo de lodoe 7 o 70. Coo mod dodono. | | First 3 | First 5 | First 8 | First 11 |
| 1 Enter taxable income for the following periods: | | months | months | months | months |
| Litter taxable income for the following periods. | <u> </u> | IIIOIIIIIS | IIIOIIIIIS | 1110111115 | IIIOIIIIIS |
| a Tayyyaan haminnin n in 0000 | . | | | | |
| a Tax year beginning in 2009 | 1a | | + | | |
| | | | | | |
| b Tax year beginning in 2010 | 1b | | | | |
| | | | | | |
| c Tax year beginning in 2011 | 1c | | | | |
| 2 Enter taxable income for each period for the tax year beginning in | | | | | |
| 2011. (see instructions for the treatment of extraordinary items). | 2 | | | | |
| | | First 4 | First 6 | First 9 | Futing |
| 3 Enter taxable income for the following periods: | | months | months | months | Entire year |
| | | | | | |
| a Tax year beginning in 2009 | 3a | | | | |
| <u> </u> | - | | | | |
| b Tax year beginning in 2010 | 3b | | | | |
| • Tax your boginning in 2010 | " | | + | | |
| • Toy year haginning in 2011 | 3c | | | | |
| c Tax year beginning in 2011 | 36 | | + | | |
| 4 Divide the amount in each column on line 1a by the | | | | | |
| amount in column (d) on line 3a | 4 | | | | |
| 5 Divide the amount in each column on line 1b by the | | | | | |
| amount in column (d) on line 3b | 5 | | | | |
| 6 Divide the amount in each column on line 1c by the | | | | | |
| amount in column (d) on line 3c | 6 | | | | |
| | | | | | |
| 7 Add lines 4 through 6 | 7 | | | | |
| | | | | | |
| 8 Divide line 7 by 3.0 | 8 | | | | |
| 9a Divide line 2 by line 8 | 9a | | | | |
| b Extraordinary items (see instructions) | 9b | | | | |
| | 9c | | | | |
| c Add lines 9a and 9b 10 Figure the tax on the amt on In 9c using the instr for Form | 30 | | | | |
| - | 40 | | | | |
| 1120, Sch J, ln 2 (or comparable ln of corp's return) | 10 | | | | |
| 11a Divide the amount in columns (a) through (c) on line 3a | ١ ا | | | | |
| by the amount in column (d) on line 3a | 11a | | | | _ |
| b Divide the amount in columns (a) through (c) on line 3b | | | | | |
| by the amount in column (d) on line 3b | 11b | | | | |
| c Divide the amount in columns (a) through (c) on line 3c | | | | | |
| by the amount in column (d) on line 3c | 11c | | | | |
| 12 Add lines 11a though 11c | 12 | | | | |
| 13 Divide line 12 by 3.0 | 13 | | | | |
| 14 Multiply the amount in columns (a) through (c) of line 10 | | | | | |
| by columns (a) through (c) of line 13. In column (d), enter | | | | | |
| the amount from line 10, column (d) | 14 | | | | |
| 15 Enter any alternative minimum tax for each payment | | | | | |
| period (see instructions) | 15 | | | | |
| postod (000 mod dodono) | '' | | + | | |
| 16 Enter any other tayes for each payment period (see instri | 16 | | | | |
| 16 Enter any other taxes for each payment period (see instr) | 16 | | + | | - |
| 17 Add lines 14 through 16 | 17 | | 1 | | - |
| 18 For each period, enter the same type of credits as allowed | , | | | | |
| on Form 2220, lines 1 and 2c (see instructions) | 18 | | | | |
| 19 Total tax after credits. Subtract line 18 from line 17. If | | | | | |
| zero or less, enter -0- | 19 | | | | |

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FORM 990-PF Form 2220 (2012) Page 4

Part II - Annualized Income Installment Method

| | | (a) | (b) | (c) | (d) |
|--|-------------|-------------|-------------|-------------|-------------|
| | l | First 2 | First 3 | First 6 | First 9 |
| 20 Annualization periods (see instructions) | 20 | months | months | months | months |
| 21 Enter taxable income for each annualization period (see | | | | | |
| instructions for the treatment of extraordinary items) $\ \dots$ | 21 | | | | |
| 22 Annualization amounts (see instructions) | 22 | 6.000000 | 4.000000 | 2.000000 | 1.333330 |
| 23a Annualized taxable income. Multiply line 21 by line 22 | 23a | | | | |
| b Extraordinary items (see instructions) | 23b | | | | |
| c Add lines 23a and 23b | 23c | | | | |
| 24 Figure the tax on the amount on line 23c using the | | | | | |
| instructions for Form 1120, Schedule J, line 2 | | | | | |
| (or comparable line of corporation's return) | 24 | | | | |
| 25 Enter any alternative minimum tax for each payment | | | | | |
| period (see instructions) | 25 | | | | |
| 26 Enter any other taxes for each payment period (see instr) | 26 | | | | |
| 27 Total tax. Add lines 24 through 26 | 27 | | | | |
| 28 For each period, enter the same type of credits as allowed | | | | | |
| on Form 2220, lines 1 and 2c (see instructions) | 28 | | | | |
| 29 Total tax after credits. Subtract line 28 from line 27. If | | | | | |
| zero or less, enter -0- | 29 | | | | |
| | | | | | |
| 30 Applicable percentage | 30 | 25% | 50% | 75% | 100% |
| 31 Multiply line 29 by line 30 | 31 | | | | |
| Part III - Required Installments | | | | | |
| Note: Complete lines 32 through 38 of one column before | | 1st | 2nd | 3rd | 4th |
| completing the next column. | | installment | installment | installment | installment |
| 32 If only Part I or Part II is completed, enter the amount in | l | | | | |
| each column from line 19 or line 31. If both parts are | | | | | |
| completed, enter the smaller of the amounts in each | | | | | |
| column from line 19 or line 31 | 32 | 0. | 0. | 0. | 0. |
| 33 Add the amounts in all preceding columns of line 38 | | | | | |
| (see instructions) | 33 | | | | |
| 34 Adjusted seasonal or annualized income installments. | | | | | |
| Subtract line 33 from line 32. If zero or less, enter -0 | 34 | | | | |
| 35 Enter 25% of line 5 on page 1 of Form 2220 in each | | | | | |
| column. Note: "Large corporations," see the instructions | _ | 71 060 | 71 067 | 71 060 | 71 067 |
| for line 10 for the amounts to enter | 35 | 71,968. | 71,967. | 71,968. | 71,967. |
| 36 Subtract line 38 of the preceding column from line 37 of the preceding column | 36 | | 71,968. | 143,935. | 215,903. |
| the preceding column | 30 | | | | |
| 37 Add lines 35 and 36 | 37 | 71,968. | 143,935. | 215,903. | 287,870. |
| 38 Required installments . Enter the smaller of line 34 or | | | | | |
| line 37 here and on page 1 of Form 2220, line 10 | | _ | _ | _ | ^ |
| (see instructions) | 38 | 0. | 0. | 0. | 0 . |

Form **2220** (2012)

** ANNUALIZED INCOME INSTALLMENT METHOD USING STANDARD OPTION